

City of Emporia

201 South Main Street, Emporia, Virginia 23847

Adopted Operating Budget General and Utility Funds

COUNCIL MEMBERS

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DR. EDWIN C. DALEY, ASSISTANT CITY MANAGER

SHEILA CUTRELL, FINANCE DIRECTOR

FY17

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CITY OF EMPORIA

Memorandum

May 13, 2016

TO: The Honorable Mayor and City Council
FROM: Brian S. Thrower, City Manager *BST*
SUBJECT: Proposed FY17 General and Utility Fund Budgets
ITEM#: 16-23

General Fund Budget

After reviewing and discussing the proposed budget over three work sessions, your FY17 General Fund budget totals \$23,345,459. My recommended budget stands at \$23,450,860. Departmental requests total \$23,617,688. There are no tax increases included in your proposed budget.

The proposed budget supports goals and priorities identified in your adopted Strategic Plan and the City's 2015-2035 Comprehensive Plan, as well as, adheres to the City's adopted Financial Policy Guidelines.

The primary impacts to the proposed FY17 operating budget include the following:

- \$117,389 decrease in real estate tax revenue due to a decline in assessments.
- \$247,760 increase in debt service attributed to improvements to/replacement of City Hall and Police Department.
- \$252,301 decrease in the City's share of joint local funding for the Greensville County Public School System. The City's decrease in funding is primarily attributed to the recalculation of the Local Composite Index. The School Board requested a joint funding increase of \$191,181 (revised) over the approved FY16 budget. The City and Greensville County jointly increased local funding by \$47,797 over the current fiscal year.
- \$95,115 decrease in payment to the State due to the repeal of the reversion of fines and forfeitures mandate.
- \$168,176 to implement Classification and Compensation Study recommendations effective July 10, 2016 (includes City Manager and City Clerk).

- \$44,532 increase in salaries for a 2% COLA increase effective January 8, 2017 (includes City Manager and City Clerk).

Capital Expenditures included in the proposed FY17 budget are as follows:

- Replacement of 2 Police Cruisers (\$76,000) – PD – Financed for 3 years
- Replacement of a Sports Utility Vehicle (\$27,000) – ES – Financed for 5 years
- Construction of the new Animal Shelter (\$220,000 – remaining bond proceeds) – Facilities – Financed for 20 years
- Improvements to/Replacement of City Hall and Police Department (\$5,100,000) – Facilities – Financed for 40 years
- Street Paving (\$200,000) – PW – Cash/Current Revenues
- Pavement Markings (\$30,000) – PW – Cash/Current Revenues
- Halifax Street Bridge Replacement (\$147,347 – City’s match) – PW – Cash/Fund Balance
- Stormwater Improvements (\$30,000) – PW – Cash/Current Revenues
- Purchase of Dumpsters (\$25,000) – PW – Cash/Current Revenues
- Replacement of Sheriff’s Office Vehicle (\$26,000) – SO – Financed for 5 years
- Demolition and Removal (\$35,000) – DS – Cash/Current Revenues
- South Main Street Phase II Design (\$75,000) – DS – Cash/Fund Balance
- Replacement of a Pickup Truck (\$23,000) – DS – Financed for 5 years

Personnel related items included in the proposed FY17 budget are as follows:

- Implementation of Classification and Compensation Study recommendations
 - Included in the implementation are both salary adjustments and some position title changes (see attached). In particular, per recommendation of the Police Chief, we are eliminating the Police Corporal position and adding the Police Major position. Every officer with the rank of Corporal to Captain will be given the new position title effective July 10, 2016. For example, Corporals will be given the title of Sergeant. Sergeants will be given the title of Lieutenant and so on. There are no added costs beyond the initial salary study adjustments for making these position title changes. Per the Police Chief, a recent trend in policing is to eliminate the rank of Corporal. As such, the first line of supervision will start with Sergeants. The change in the position titles will make our supervisors more competitive when trying to get enrolled in leadership training within and outside of the Commonwealth of Virginia. The title changes will also more accurately describe the positions that our supervisors currently hold.
- Addition of 1 Communications Officer (Dispatcher) position – PD
- Elimination of 1 vacant Maintenance Technician position – PW

- Addition of 3 contracted temporary workers for 6 months – PW. Workers will assist with Grounds Maintenance functions – grass, weeds, landscaping.
- Addition of funding to supplement custodial services - Facilities

Utility Fund Budget

Your FY17 Utility Fund budget totals \$3,345,900. My recommended budget stands at \$3,499,650. Departmental requests total \$3,690,964. There are no water and sewer rate increases included in your proposed budget.

The primary impacts to the proposed FY17 operating budget include the following:

- \$33,109 to implement Classification and Compensation Study recommendations effective July 10, 2016.
- \$10,322 increase in salaries for a 2% COLA increase effective January 8, 2017.

Capital Expenditures included in the proposed FY17 budget are as follows:

- Purchase of a Forklift (\$26,000) - WTP – Financed for 7 years
- Replacement of a Tractor & Mower (\$30,000) - WWTP – Financed for 7 years
- Replacement of Metcalf Creek Pump (\$51,800) – SC – Cash/Current Revenues

Recommendation

The proposed budget ordinances and FY17-21 Capital Improvement Plan are attached for your consideration.

Attachments

- Budget Ordinances
- FY17 General and Utility Fund Budgets
- FY17-21 Capital Improvement Plan
- Changes to the Proposed FY17 General and Utility Fund Budgets
- Strategic Goals and Priorities
- Comprehensive Plan Priorities
- Classified Position Titles and Grades – Effective July 10, 2016
- Pay Scale – Effective July 10, 2016

Ordinance **Ordinance No. 16-08**

An Ordinance To Adopt The 2016-2017 Operating Budget For The City of Emporia, Virginia And To Appropriate The Funds For The Same

BE IT ORDAINED by the Council of the City of Emporia, Virginia as follows:

Section 1. That the City Council hereby approves and adopts the document entitled "*City of Emporia, Operating Budget For Fiscal Year 2016-2017.*"

Section 2. In order to provide the requisite funds for said operating budget, the sum of \$26,950,510.00 is hereby appropriated to the following fund accounts for the fiscal year beginning July 1, 2016 and ending June 30, 2017

Fund	Amount
General Fund	\$23,450,860.00
Utility Fund	<u>3,499,650.00</u>
<i>Total</i>	\$26,950,510.00

Section 3. The City Manager is hereby authorized and directed to do all things necessary to implement said budget to include executing all purchase orders of any amounts and making all payments and disbursements consistent with the purpose and intent of this budget.

Section 4. The City Manager shall present to Council monthly a list of disbursements made for the previous month for Council's review and examination.

Section 5. The City Manager is hereby authorized to make the appropriate transfers among the various budgetary accounts within each fund.

Section 6. This ordinance shall become effective July 1, 2016.

Adopted: May 17, 2016

Ordinance **Ordinance No. 06-09**

An Ordinance Imposing And Levying Taxes Within The City of Emporia, Virginia Upon Real Property, Personal Property, And Machinery And Tools For Tax Year 2016

WHEREAS, it is necessary for the Council of the City of Emporia, Virginia to adopt the City's operating budget for Fiscal Year 2016-2017 and to establish the various tax levies pertaining to the same.

NOW THEREFORE BE IT ORDAINED by the Council of the City of Emporia as follows:

Section 1. That for the support and operations of the City government, the Council of the City of Emporia, Virginia hereby levies the following tax rates on all real property, all tangible personal property, and all machinery and tools for the tax year beginning January 1, 2016 and ending December 31, 2016 as follows:

A. Real Estate

Upon all real estate and improvements thereon, not exempt from local taxation, there shall be a tax levy of No Dollars and Ninety Cents (\$0.90) for every One Hundred Dollars (\$100.00) of assessed value, which shall be based upon 100% of the fair market value thereof.

B. Public Service Corporation

Upon all property of public service corporations not exempt from local taxation, there shall be a levy of No Dollars and Ninety Cents (\$0.90) for every One Hundred Dollars (\$100.00) of assessed value.

C. Tangible Personal Property

Upon all tangible personal property of every kind and description not exempt from local taxation, there shall be a tax levy of Five Dollars and No Cents (\$5.00) for every One Hundred Dollars (\$100.00) of assessed value.

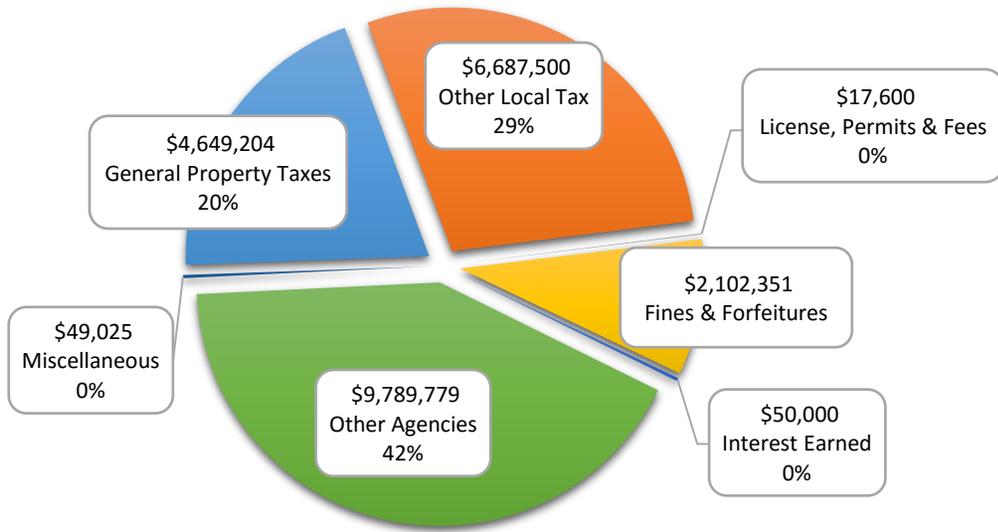
D. Machinery and Tools

Upon all machinery and tools used or employed by any person, firm or corporation in any trade or business, not exempt from local taxation, there shall be a tax levy of Five Dollars and No Cents (\$5.00) for every One Hundred Dollars (\$100.00) of assessed value.

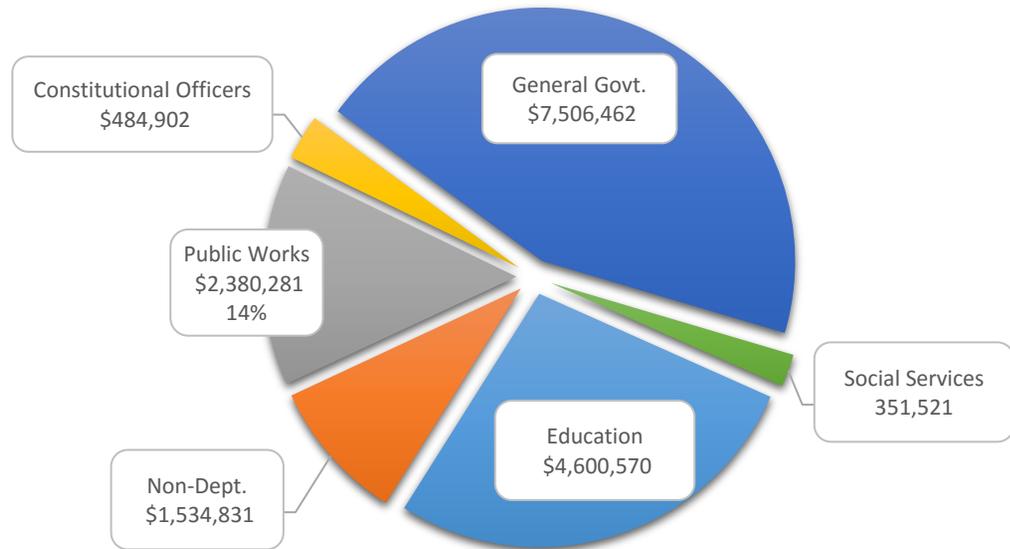
Section 2. This ordinance shall become effective July 1, 2016.

Adopted: May 17, 2016

Where the Money Comes From...



Where the Money Comes Goes...



GENERAL FUND REVENUE ESTIMATES									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
DESCRIPTION									
Local Revenues									
General Property Taxes									
Current Real Estate	3,052,554	2,953,471	3,166,593	2,980,718	3,049,204	3,049,204	3,049,204	-3.7%	
Delinquent Real Estate	0	153,311	0	237,194	0	0	0	#DIV/0!	
Public Service Real Estate	185,000	176,368	182,400	193,993	190,000	190,000	190,000	4.2%	
Delinquent Public Service Real Estate	0	0	0	0	0	0	0	#DIV/0!	
Public Service Personal Property	0	12,029	0	7,310	0	0	0	#DIV/0!	
Personal Property - Motor Vehicles/Other	905,000	1,262,908	905,000	1,004,225	890,000	890,000	890,000	-1.7%	
Delinquent Pers. Prop. - Motor Vehicles/Other	100,000	174,093	160,000	186,360	165,000	165,000	165,000	3.1%	
Personal Property - Machinery & Tools	175,000	209,160	244,000	384,083	300,000	300,000	300,000	23.0%	
Delinquent Pers. Prop. - Machinery & Tools	0	156	0	8,577	0	0	0	#DIV/0!	
Penalties	30,000	33,909	33,000	41,500	33,000	33,000	33,000	0.0%	
Interest	20,000	26,615	25,000	27,500	22,000	22,000	22,000	-12.0%	
<i>Total</i>	4,467,554	5,002,020	4,715,993	5,071,460	4,649,204	4,649,204	4,649,204	-1.4%	
Other Local Taxes									
Sales Tax	1,365,000	1,596,480	1,500,000	1,667,586	1,650,000	1,650,000	1,650,000	10.0%	
Utility Tax	395,000	392,810	393,000	392,000	392,000	392,000	392,000	-0.3%	
Business License Tax	715,000	739,855	725,000	859,200	730,000	730,000	730,000	0.7%	
Motor Vehicle Licenses	115,000	112,632	115,000	109,900	108,000	108,000	108,000	-6.1%	
Bank Franchise Tax	120,000	167,200	133,000	177,000	133,000	133,000	133,000	0.0%	
Recordation/Grantors	25,000	10,859	15,000	19,600	14,500	14,500	14,500	-3.3%	
Lodging Tax	1,020,000	1,256,854	1,237,500	1,340,000	1,275,000	1,275,000	1,275,000	3.0%	
Meals Tax	1,690,000	1,833,497	1,980,000	2,140,000	2,125,000	2,125,000	2,125,000	7.3%	
Communication Sales Tax	265,000	267,654	266,000	259,720	260,000	260,000	260,000	-2.3%	
<i>Total</i>	5,710,000	6,377,841	6,364,500	6,965,006	6,687,500	6,687,500	6,687,500	5.1%	
Licenses and Permits									
Animal Tags	2,000	2,130	2,100	2,140	2,100	2,100	2,100	0.0%	
Planning and Zoning Permits	2,000	2,840	2,000	2,900	2,000	2,000	2,000	0.0%	
Building Permits	7,800	11,469	11,000	20,700	13,000	13,000	13,000	18.2%	
Other Permits	500	1,310	500	150	500	500	500	0.0%	
<i>Total</i>	12,300	17,749	15,600	25,890	17,600	17,600	17,600	12.8%	
Fines and Forfeitures									
Court Fines	1,125,000	1,089,358	1,153,244	733,200	1,000,000	1,000,000	1,000,000	-13.3%	
Parking Fines	0	0	0	0	0	0	0	#DIV/0!	
Drug Forfeitures	65,000	93,938	10,000	33,700	10,000	10,000	10,000	0.0%	
Interest from the County	5,500	9,467	6,000	6,500	6,000	6,000	6,000	0.0%	
Courthouse Maintenance Fee	28,000	28,670	29,000	21,100	25,000	25,000	25,000	-13.8%	

General Fund Revenue Estimates - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Fines and Forfeitures - Continued									
Courthouse Security Fee	140,000	139,583	140,000	97,800	130,000	130,000	130,000	-7.1%	
Jail Admission Fees	2,000	2,598	2,200	2,100	2,000	2,000	2,000	-9.1%	
Electronic Summons System Fee	0	0	0	30,700	40,000	40,000	40,000	#DIV/0!	
<i>Total</i>	1,365,500	1,363,614	1,340,444	925,100	1,213,000	1,213,000	1,213,000	-9.5%	
Use of Money and Property									
Interest Earned	28,000	26,044	30,000	64,500	50,000	50,000	50,000	66.7%	
<i>Total</i>	28,000	26,044	30,000	64,500	50,000	50,000	50,000	66.7%	
Charges for Services									
Law Library	2,400	2,302	2,200	2,700	2,800	2,800	2,800	27.3%	
Fire Protection	124,755	150,315	128,650	145,800	75,000	75,000	75,000	-41.7%	
Animal Control	0	60	0	120	0	0	0	#DIV/0!	
Waste Collection	805,000	807,075	802,500	795,500	802,500	802,500	802,500	0.0%	
Weed Cutting/Demolition	2,500	4,232	3,000	6,926	4,000	4,000	4,000	33.3%	
Health Services Refund	0	4,312	0	11,378	0	0	0	#DIV/0!	
Miscellaneous	0	15,685	0	0	0	0	0	#DIV/0!	
Management Services	3,262	3,263	3,873	3,873	4,551	4,551	4,551	17.5%	
Fiscal Agent Services	0	500	500	500	500	500	500	0.0%	
<i>Total</i>	937,917	987,744	940,723	966,797	889,351	889,351	889,351	-5.5%	
Miscellaneous Revenue									
Payment In Lieu of Taxes	124,106	124,106	0	0	0	0	0	#DIV/0!	
Gifts and Donations	2,900	2,900	11,200	11,200	0	0	0	-100.0%	
Sale of Materials & Supplies	1,000	3,048	1,500	2,400	1,000	1,000	1,000	-33.3%	
Sale of Property & Land	0	10,654	0	400	0	0	0	#DIV/0!	
Insurance Refunds	0	0	0	6,825	0	0	0	#DIV/0!	
Miscellaneous	1,500	17,284	2,000	8,324	5,000	5,000	5,000	150.0%	
Recovered Cost - BC/BS - Retirees	15,644	12,414	8,287	9,130	8,025	8,025	8,025	-3.2%	
Recovered Cost - Tax Collection	29,000	29,564	30,000	30,800	30,000	30,000	30,000	0.0%	
Credit/Debit Card Fees	3,200	3,913	3,200	4,400	4,500	4,500	4,500	40.6%	
Owner Contribution - W. Atlantic Street	567	567	2,450	2,450	0	0	0	-100.0%	
VMLP Grant	1,156	1,244	0	0	0	0	0	#DIV/0!	
Interest on Delinquent Accounts	0	1,355	0	943	500	500	500	#DIV/0!	
<i>Total</i>	179,073	207,049	58,637	76,872	49,025	49,025	49,025	-16.4%	
Recovered Costs									
Recovered Cost - Children's Services Act	0	0	0	2,125	2,125	2,125	2,125	#DIV/0!	
Recovered Cost - Court Services	30,958	30,958	30,958	30,958	30,958	30,958	30,958	0.0%	
Recovered Cost - County	49,000	169,026	55,900	89,200	64,000	64,000	61,122	9.3%	
Recovered Cost - Vendors	4,000	6,186	5,000	8,500	6,000	6,000	6,000	20.0%	
Recycled Materials	14,000	16,758	14,000	13,000	14,000	14,000	14,000	0.0%	
Recovered Cost - Jury Duty	0	60	0	0	0	0	0	#DIV/0!	
Recovered Cost - ERHA	126,136	0	125,762	125,762	125,811	125,811	125,811	0.0%	
<i>Total</i>	224,094	222,988	231,620	269,545	242,894	242,894	240,016	3.6%	
Local Revenues Totals	12,924,438	14,205,049	13,697,517	14,365,170	13,798,574	13,798,574	13,795,696	0.7%	

General Fund Revenue Estimates - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Non-categorical State Aid									
Mobile Home Titling Tax	0	0	0	75	0	0	0	#DIV/0!	
Recordation Tax	5,000	7,823	8,800	5,000	5,000	5,000	5,000	-43.2%	
Railroad Rolling Stock Tax	12,000	12,810	12,000	12,577	12,500	12,500	12,500	4.2%	
PPTRA	570,319	570,319	570,319	570,319	570,319	570,319	570,319	0.0%	
Auto Rental Tax	<u>25,000</u>	<u>32,090</u>	<u>25,000</u>	<u>35,300</u>	<u>32,000</u>	<u>32,000</u>	<u>32,000</u>	28.0%	
<i>Total</i>	612,319	623,042	616,119	623,271	619,819	619,819	619,819	0.6%	
Shared Expenses - Local Offices									
Sheriff	142,137	139,300	144,811	144,105	144,000	144,000	144,000	-0.6%	
Commissioner of the Revenue	63,981	64,329	65,697	65,691	65,000	65,000	65,000	-1.1%	
Treasurer	64,463	62,203	65,792	65,790	62,000	62,000	62,000	-5.8%	
Registrar/Electoral Board	<u>28,232</u>	<u>29,017</u>	<u>27,000</u>	<u>34,613</u>	<u>27,000</u>	<u>27,000</u>	<u>35,288</u>	30.7%	
<i>Total</i>	298,813	294,849	303,300	310,199	298,000	298,000	306,288	1.0%	
Categorical State Aid									
Victim Witness	58,317	58,317	67,065	66,179	58,317	58,317	58,317	-13.0%	
Assistance to Localities - HB 599	205,671	199,414	205,671	205,672	205,671	205,671	212,293	3.2%	
Juvenile Justice	100,598	98,322	100,598	100,598	100,598	100,598	100,598	0.0%	
Sexual Assault Grant	55,553	46,397	53,357	53,357	46,397	46,397	46,397	-13.0%	
Sexual Assault Special Grant	0	0	11,403	11,403	0	0	0	-100.0%	
Sexual Assault Special Grant	10,997	10,788	6,650	6,650	0	0	0	-100.0%	
DOJ Bulletproof Vest Grant	0	1,622	0	1,545	0	0	0	#DIV/0!	
E-911 - Wireless Board	74,440	77,015	54,000	55,700	58,000	58,000	58,000	7.4%	
DOJ Justice Assistance Grant (JAG)	8,460	8,460	8,526	8,526	0	0	0	-100.0%	
VDEM Homeland Security Grant	11,500	4,825	13,875	13,875	0	0	0	-100.0%	
Fire Programs	18,000	20,000	18,000	20,000	0	0	0	-100.0%	
Emergency Services	14,662	14,662	14,887	14,887	10,285	10,285	10,285	-30.9%	
Street Maintenance	1,052,672	1,081,618	1,081,617	1,124,841	1,087,142	1,087,142	1,087,142	0.5%	
Litter Control	6,357	6,357	6,427	6,427	0	0	0	-100.0%	
VDEM Generator Hookup Grant	55,860	50,511	0	0	0	0	0	#DIV/0!	
Family Violence Prevention Program	108,650	137,744	151,449	151,449	145,000	145,000	145,000	-4.3%	
Arts Grant	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0.0%	
Education (State Sales Tax)	<u>1,056,532</u>	<u>1,056,532</u>	<u>1,153,399</u>	<u>1,153,399</u>	<u>1,151,236</u>	<u>1,151,236</u>	<u>1,206,277</u>	4.6%	
<i>Total</i>	2,843,269	2,877,584	2,951,924	2,999,508	2,867,646	2,867,646	2,929,309	-0.8%	
Categorical Federal Aid									
USDA Rural Development Grant - Vehicles	<u>0</u>	<u>0</u>	<u>50,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	0	0	50,000	0	0	0	0	-100.0%	
Non-categorical Federal Aid									
TEA-21 Grant	1,011,275	7,081	701,728	726,983	0	0	0	-100.0%	
CIG Program Income	0	2,338	0	2,338	0	0	0	#DIV/0!	
DHCD - West Atlantic Street Project	449,495	244,737	0	0	0	0	0	#DIV/0!	
DHCD - Belfield Business District Project	719,596	42,842	707,796	318,800	0	0	0	-100.0%	

General Fund Revenue Estimates - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Non-categorical Federal Aid - Continued									
VDOT - East Atlantic Street Project	427,625	19,190	666,793	666,793	0	0	0	-100.0%	
DHCD - Housing Needs Planning Grant	<u>15,000</u>	<u>15,000</u>	<u>30,000</u>	<u>30,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	2,622,991	331,188	2,106,317	1,744,914	0	0	0	-100.0%	
Intergovernmental Revenues Totals	6,377,392	4,126,663	6,027,660	5,677,892	3,785,465	3,785,465	3,855,416	-36.0%	
Non-Revenue Receipts									
Witness Reimbursement - State	0	412	0	890	0	0	0	#DIV/0!	
Proceeds from Bond Issue	0	0	1,750,000	1,800,000	5,100,000	5,100,000	5,100,000	191.4%	
Proceeds from Loan	0	0	100,000	150,000	0	0	0	-100.0%	
Proceeds from Capital Leases	132,796	129,103	215,000	185,686	150,000	150,000	152,000	-29.3%	
Appropriated Fund Balance	704,987	0	980,785	0	492,347	492,347	442,347	-54.9%	Includes S. Main Phase II Design, remaining bond proceeds for Animal
Transfer in from Utility Fund	<u>90,815</u>	<u>90,815</u>	<u>0</u>	<u>0</u>	<u>124,474</u>	<u>124,474</u>	<u>0</u>	#DIV/0!	Shelter & Halifax St. Bridge match
<i>Total</i>	928,598	220,330	3,045,785	2,136,576	5,866,821	5,866,821	5,694,347	87.0%	
Grand Totals	20,230,428	18,552,042	22,770,962	22,179,638	23,450,860	23,450,860	23,345,459	2.5%	

General Fund Expenditure Summary									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Description									
City Council	182,671	177,094	186,142	175,486	187,141	187,141	187,141	0.5%	
City Manager	334,312	307,615	315,859	306,096	323,703	323,703	323,703	2.5%	
City Attorney	48,900	30,823	38,900	35,147	44,700	44,700	44,700	14.9%	
Finance	220,949	216,574	220,276	211,513	219,556	219,556	219,556	-0.3%	
Treasurer	106,031	103,888	107,292	105,306	115,845	113,845	113,845	6.1%	
Commissioner of Revenue	261,985	254,005	269,248	268,653	268,778	265,478	265,478	-1.4%	
General Registrar	80,358	66,889	90,111	85,446	165,946	89,569	105,579	17.2%	
Police	3,196,970	3,139,831	3,255,486	2,943,814	3,436,557	3,261,357	3,261,357	0.2%	
Fire	425,812	271,108	567,304	439,847	0	0	0	-100.0%	
Emergency Services	144,550	131,050	90,949	64,765	82,651	73,691	73,691	-19.0%	
Facilities Management	183,629	171,446	696,103	259,023	5,544,922	5,513,634	5,524,847	693.7%	
Courts and other Shared Services	2,681,546	2,693,951	2,891,921	2,881,724	2,838,404	2,968,134	2,850,254	-1.4%	
Sheriff	252,791	240,297	256,905	240,691	282,328	252,078	278,078	8.2%	
Public Works	2,594,515	2,110,348	3,694,636	2,958,015	2,497,887	2,415,456	2,380,281	-35.6%	
Health and Social Services	462,532	462,531	448,120	443,432	488,477	480,237	480,237	7.2%	
Education	4,530,388	4,462,269	4,799,993	4,799,993	4,673,423	4,557,847	4,600,570	-4.2%	
Library	94,535	94,535	94,949	94,949	98,814	94,949	94,949	0.0%	
Development Services	3,047,497	1,312,989	3,259,643	2,545,879	818,698	830,348	780,348	-76.1%	
Airport	64,775	64,160	64,850	64,850	62,350	62,350	62,350	-3.9%	
Parks and Recreation	116,750	106,750	110,750	110,750	125,341	110,750	110,750	0.0%	
Arts and Culture	13,500	13,500	13,500	13,500	13,500	13,500	13,500	0.0%	
Extension Service	25,915	23,730	28,026	26,878	32,749	30,299	30,299	8.1%	
Civic and Community Organizations	15,515	15,515	9,515	9,515	17,585	9,115	9,115	-4.2%	
Non-Departmental	1,144,002	914,750	1,260,484	1,010,765	1,278,333	1,533,123	1,534,831	21.8%	
Total General Fund Expenditures	20,230,428	17,385,648	22,770,962	20,096,037	23,617,688	23,450,860	23,345,459	2.5%	

City Council									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	33,265	33,497	33,929	34,172	34,265	34,265	34,265	1.0%	
Boards and Commissions	<u>59,400</u>	<u>59,400</u>	<u>59,400</u>	<u>59,400</u>	<u>59,400</u>	<u>59,400</u>	<u>59,400</u>	0.0%	
<i>Total</i>	92,665	92,897	93,329	93,572	93,665	93,665	93,665	0.4%	
Fringe Benefits									
FICA	7,090	7,015	7,140	7,021	7,166	7,166	7,166	0.4%	
VRS Retirement	4,521	4,470	4,568	4,559	3,831	3,831	3,831	-16.1%	
Medical Insurance	12,580	12,580	12,557	12,557	13,479	13,479	13,479	7.3%	
Group Life Insurance	0	0	0	0	449	449	449	#DIV/0!	
Disability Insurance	141	141	285	284	287	287	287	0.7%	
Worker's Compensation	<u>34</u>	<u>36</u>	<u>36</u>	<u>36</u>	<u>37</u>	<u>37</u>	<u>37</u>	2.8%	
<i>Total</i>	24,366	24,242	24,586	24,457	25,249	25,249	25,249	2.7%	
Contractual Services									
Accounting and Auditing Services	26,500	26,729	27,500	22,910	27,500	27,500	27,500	0.0%	
Repairs and Maintenance	800	0	800	110	800	800	800	0.0%	
Maintenance Service Contracts	1,230	1,034	1,230	846	1,230	1,230	1,230	0.0%	
Printing and Binding	5,000	3,114	5,000	4,382	5,000	5,000	5,000	0.0%	
Advertising	<u>3,000</u>	<u>3,344</u>	<u>3,000</u>	<u>3,578</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	0.0%	
<i>Total</i>	36,530	34,221	37,530	31,826	37,530	37,530	37,530	0.0%	
Communications									
Postal Services	200	136	200	142	200	200	200	0.0%	
Telecommunications	<u>6,500</u>	<u>7,014</u>	<u>6,500</u>	<u>6,821</u>	<u>6,500</u>	<u>6,500</u>	<u>6,500</u>	0.0%	
<i>Total</i>	6,700	7,150	6,700	6,963	6,700	6,700	6,700	0.0%	
Travel									
Mileage and Other Transportation Costs	1,000	0	1,000	168	1,000	1,000	1,000	0.0%	
Subsistence and Lodging	4,500	1,219	4,500	1,062	4,500	4,500	4,500	0.0%	
Convention and Education	<u>6,304</u>	<u>5,912</u>	<u>6,500</u>	<u>6,279</u>	<u>6,500</u>	<u>6,500</u>	<u>6,500</u>	0.0%	
<i>Total</i>	11,804	7,131	12,000	7,509	12,000	12,000	12,000	0.0%	
Miscellaneous									
Dues and Memberships	<u>4,860</u>	<u>4,869</u>	<u>4,869</u>	<u>4,385</u>	<u>4,869</u>	<u>4,869</u>	<u>4,869</u>	0.0%	
<i>Total</i>	4,860	4,869	4,869	4,385	4,869	4,869	4,869	0.0%	
Supplies and Equipment									
Office Supplies	2,000	2,839	2,000	2,355	2,000	2,000	2,000	0.0%	
Books and Subscriptions	0	0	300	0	300	300	300	0.0%	
Other Operating Supplies	0	0	800	674	800	800	800	0.0%	
EDP Equipment	<u>3,746</u>	<u>3,745</u>	<u>4,028</u>	<u>3,745</u>	<u>4,028</u>	<u>4,028</u>	<u>4,028</u>	0.0%	
<i>Total</i>	5,746	6,584	7,128	6,774	7,128	7,128	7,128	0.0%	
Total City Council	182,671	177,094	186,142	175,486	187,141	187,141	187,141	0.5%	

City Manager									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	<u>152,960</u>	<u>154,031</u>	<u>157,138</u>	<u>157,134</u>	<u>157,561</u>	<u>157,561</u>	<u>157,561</u>	0.3%	
<i>Total</i>	152,960	154,031	157,138	157,134	157,561	157,561	157,561	0.3%	
Fringe Benefits									
FICA	12,620	12,904	12,892	13,028	12,054	12,054	12,054	-6.5%	
VRS Retirement	20,788	20,554	21,001	20,965	17,616	17,616	17,616	-16.1%	
Medical Insurance	26,702	26,702	27,243	26,822	29,288	29,288	29,288	7.5%	
Group Life Insurance	0	0	0	0	2,065	2,065	2,065	#DIV/0!	
Disability Insurance	609	609	1,231	1,228	1,242	1,242	1,242	0.9%	
Worker's Compensation	177	179	184	179	191	191	191	3.8%	
Manager's Deferred Compensation	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0.0%	
Manager's Life Insurance	2,406	2,397	2,406	2,392	2,406	2,406	2,406	0.0%	
Manager's Vehicle Allowance	7,200	7,200	7,200	7,200	7,200	7,200	7,200	0.0%	
Manager's Cell Phone Allowance	600	600	600	600	600	600	600	0.0%	
Tuition Assistance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	#DIV/0!	
<i>Total</i>	74,102	74,145	75,757	75,414	77,162	77,162	77,162	1.9%	
Contractual Services									
Professional Health Services	8,000	5,044	4,454	3,845	5,500	5,500	5,500	23.5%	
Professional Services	22,000	11,396	5,000	3,404	5,000	5,000	5,000	0.0%	
Repairs and Maintenance	500	263	500	835	500	500	500	0.0%	
Maintenance Service Contracts	5,000	1,785	5,000	4,487	5,000	5,000	5,000	0.0%	
Printing and Binding	500	634	500	0	500	500	500	0.0%	
Advertising	<u>12,500</u>	<u>8,167</u>	<u>12,000</u>	<u>15,169</u>	<u>12,000</u>	<u>12,000</u>	<u>12,000</u>	0.0%	
<i>Total</i>	48,500	27,289	27,454	27,740	28,500	28,500	28,500	3.8%	
Communications									
Postal Services	1,200	728	1,200	887	1,200	1,200	1,200	0.0%	
Messenger Services	250	13	250	10	250	250	250	0.0%	
Telecommunications	6,600	4,289	5,000	5,192	5,000	5,000	5,000	0.0%	
Web site hosting	<u>500</u>	<u>285</u>	<u>500</u>	<u>35</u>	<u>500</u>	<u>500</u>	<u>500</u>	0.0%	
<i>Total</i>	8,550	5,315	6,950	6,124	6,950	6,950	6,950	0.0%	
Travel									
Mileage and Other Transportation Costs	100	0	100	128	150	150	150	50.0%	
Subsistence and Lodging	1,000	1,528	1,000	722	1,000	1,000	1,000	0.0%	
Convention and Education	<u>6,850</u>	<u>6,106</u>	<u>8,500</u>	<u>7,748</u>	<u>8,500</u>	<u>8,500</u>	<u>8,500</u>	0.0%	
<i>Total</i>	7,950	7,634	9,600	8,598	9,650	9,650	9,650	0.5%	
Miscellaneous									
Dues and Memberships	2,500	2,800	3,210	3,494	4,230	4,230	4,230	31.8%	
Employee Holiday Bonus	12,000	12,452	12,500	11,911	12,500	12,500	12,500	0.0%	
Employee Appreciation	<u>19,000</u>	<u>17,681</u>	<u>17,500</u>	<u>9,470</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	14.3%	
<i>Total</i>	33,500	32,933	33,210	24,875	36,730	36,730	36,730	10.6%	

City Manager - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Supplies and Equipment									
Office Supplies	4,500	3,392	4,500	4,675	4,500	4,500	4,500	0.0%	
Books and Subscriptions	500	598	500	695	500	500	500	0.0%	
Other Operating Supplies	750	280	750	30	750	750	750	0.0%	
Furniture and Fixtures	1,500	540	0	0	0	0	0	#DIV/0!	
EDP Equipment	<u>1,500</u>	<u>1,458</u>	<u>0</u>	<u>811</u>	<u>1,400</u>	<u>1,400</u>	<u>1,400</u>	#DIV/0!	
<i>Total</i>	8,750	6,268	5,750	6,211	7,150	7,150	7,150	24.3%	
Total City Manager	334,312	307,615	315,859	306,096	323,703	323,703	323,703	2.5%	

Legal Services									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Salaries and Wages									
City Attorney Retainer	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,500</u>	<u>7,500</u>	<u>7,500</u>	7.1%	
<i>Total</i>	7,000	7,000	7,000	7,000	7,500	7,500	7,500	7.1%	
Contractual Services									
Professional Services	<u>40,000</u>	<u>22,011</u>	<u>30,000</u>	<u>26,415</u>	<u>35,000</u>	<u>35,000</u>	<u>35,000</u>	16.7%	
<i>Total</i>	40,000	22,011	30,000	26,415	35,000	35,000	35,000	16.7%	
Travel									
Convention and Education	<u>1,400</u>	<u>1,512</u>	<u>1,400</u>	<u>1,432</u>	<u>1,700</u>	<u>1,700</u>	<u>1,700</u>	21.4%	
<i>Total</i>	1,400	1,512	1,400	1,432	1,700	1,700	1,700	21.4%	
Miscellaneous									
Dues and Memberships	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	0.0%	
<i>Total</i>	300	300	300	300	300	300	300	0.0%	
Supplies and Equipment									
Books and Subscriptions	200	0	200	0	200	200	200	0.0%	
EDP Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	200	0	200	0	200	200	200	0.0%	
Total Legal Services	48,900	30,823	38,900	35,147	44,700	44,700	44,700	14.9%	

Finance									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	<u>149,659</u>	<u>148,284</u>	<u>153,750</u>	<u>153,740</u>	<u>154,158</u>	<u>154,158</u>	<u>154,158</u>	0.3%	
<i>Total</i>	149,659	148,284	153,750	153,740	154,158	154,158	154,158	0.3%	
Fringe Benefits									
FICA	11,450	11,153	11,179	11,093	11,794	11,794	11,794	5.5%	
VRS Retirement	20,340	20,111	20,548	20,512	17,235	17,235	17,235	-16.1%	
Medical Insurance	12,580	12,580	13,536	13,536	14,530	14,530	14,530	7.3%	
Group Life Insurance	0	0	0	0	2,020	2,020	2,020	#DIV/0!	
Disability Insurance	443	443	895	1,064	1,246	1,246	1,246	39.2%	
Worker's Compensation	<u>152</u>	<u>155</u>	<u>158</u>	<u>150</u>	<u>163</u>	<u>163</u>	<u>163</u>	3.2%	
<i>Total</i>	44,965	44,442	46,316	46,355	46,988	46,988	46,988	1.5%	
Contractual Services									
Professional Services	13,000	13,157	5,000	0	5,000	5,000	5,000	0.0%	
Repairs and Maintenance	250	0	250	0	250	250	250	0.0%	
Maintenance Service Contracts	<u>1,400</u>	<u>1,329</u>	<u>1,300</u>	<u>1,253</u>	<u>1,300</u>	<u>1,300</u>	<u>1,300</u>	0.0%	
<i>Total</i>	14,650	14,486	6,550	1,253	6,550	6,550	6,550	0.0%	
Communications									
Postal Services	1,600	1,440	1,600	1,411	1,500	1,500	1,500	-6.3%	
Messenger Services	25	0	25	4	25	25	25	0.0%	
Telecommunications	<u>700</u>	<u>881</u>	<u>810</u>	<u>825</u>	<u>835</u>	<u>835</u>	<u>835</u>	3.1%	
<i>Total</i>	2,325	2,321	2,435	2,240	2,360	2,360	2,360	-3.1%	
Travel									
Mileage and Other Transportation Costs	200	175	200	366	250	250	250	25.0%	
Convention and Education	<u>1,500</u>	<u>568</u>	<u>1,500</u>	<u>920</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	0.0%	
<i>Total</i>	1,700	743	1,700	1,286	1,750	1,750	1,750	2.9%	
Miscellaneous									
Dues and Memberships	<u>250</u>	<u>605</u>	<u>250</u>	<u>205</u>	<u>250</u>	<u>250</u>	<u>250</u>	0.0%	
<i>Total</i>	250	605	250	205	250	250	250	0.0%	
Supplies and Equipment									
Office Supplies	5,500	5,474	5,500	5,307	5,500	5,500	5,500	0.0%	
Books and Subscriptions	250	130	250	140	200	200	200	-20.0%	
Furniture & Fixtures	0	0	375	615	0	0	0	-100.0%	
EDP Equipment	<u>1,650</u>	<u>89</u>	<u>3,150</u>	<u>372</u>	<u>1,800</u>	<u>1,800</u>	<u>1,800</u>	-42.9%	
<i>Total</i>	7,400	5,693	9,275	6,434	7,500	7,500	7,500	-19.1%	
Total Finance	220,949	216,574	220,276	211,513	219,556	219,556	219,556	-0.3%	

Treasurer									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	<u>59,643</u>	<u>60,060</u>	<u>60,836</u>	<u>61,271</u>	<u>61,438</u>	<u>61,438</u>	<u>61,438</u>	1.0%	Requests pay increases as allowed for City personnel & inclusion
<i>Total</i>	59,643	60,060	60,836	61,271	61,438	61,438	61,438	1.0%	of any salary increases from the State Compensation Board
Fringe Benefits									
FICA	4,564	4,608	4,655	4,691	4,701	4,701	4,701	1.0%	
VRS Retirement	8,107	8,014	8,190	8,175	6,869	6,869	6,869	-16.1%	
Medical Insurance	6,290	6,290	6,279	6,278	6,740	6,740	6,740	7.3%	
Group Life Insurance	0	0	0	0	805	805	805	#DIV/0!	
Disability Insurance	107	94	191	190	192	192	192	0.5%	
Worker's Compensation	<u>60</u>	<u>45</u>	<u>81</u>	<u>61</u>	<u>65</u>	<u>65</u>	<u>65</u>	-19.8%	
<i>Total</i>	19,128	19,051	19,396	19,395	19,372	19,372	19,372	-0.1%	
Contractual Services									
Repairs and Maintenance	400	82	400	81	400	400	400	0.0%	
Maintenance Service Contracts	1,760	1,367	1,760	1,359	1,760	1,760	1,760	0.0%	
Printing and Binding	475	0	475	0	475	475	475	0.0%	
Advertising	<u>2,000</u>	<u>1,827</u>	<u>2,000</u>	<u>1,752</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	0.0%	
<i>Total</i>	4,635	3,276	4,635	3,192	4,635	4,635	4,635	0.0%	
Communications									
Postal Services	4,500	3,606	4,500	4,201	4,500	4,500	4,500	0.0%	
Telecommunications	<u>4,500</u>	<u>4,389</u>	<u>1,900</u>	<u>1,845</u>	<u>4,500</u>	<u>2,500</u>	<u>2,500</u>	31.6%	
<i>Total</i>	9,000	7,995	6,400	6,046	9,000	7,000	7,000	9.4%	
Travel									
Mileage and Other Transportation Costs	350	328	350	315	350	350	350	0.0%	
Convention and Education	<u>2,000</u>	<u>1,924</u>	<u>2,100</u>	<u>1,718</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	19.0%	
<i>Total</i>	2,350	2,252	2,450	2,033	2,850	2,850	2,850	16.3%	
Miscellaneous									
Dues and Memberships	800	1,075	1,100	575	1,100	1,100	1,100	0.0%	
Credit/Debit Card Fees	5,000	5,895	8,000	7,717	9,000	9,000	9,000	12.5%	
Bank Fees	<u>525</u>	<u>505</u>	<u>525</u>	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>	33.3%	
<i>Total</i>	6,325	7,475	9,625	8,992	10,800	10,800	10,800	12.2%	
Supplies and Equipment									
Office Supplies	3,500	3,394	3,500	3,963	3,500	3,500	3,500	0.0%	
Merchandise for Resale	450	385	450	414	450	450	450	0.0%	
Communications Equipment	0	0	0	0	2,300	2,300	2,300	#DIV/0!	Alarm system
EDP Equipment	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	#DIV/0!	
<i>Total</i>	4,950	3,779	3,950	4,377	7,750	7,750	7,750	96.2%	
Total Treasurer	106,031	103,888	107,292	105,306	115,845	113,845	113,845	6.1%	

Commissioner of Revenue									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	154,995	155,948	158,986	159,054	159,395	159,395	159,395	0.3%	
Part-time Wages	11,310	10,940	11,540	11,405	11,652	11,652	11,652	1.0%	
Board of Equalization	75	75	0	150	200	200	200	#DIV/0!	
<i>Total</i>	166,380	166,963	170,526	170,609	171,247	171,247	171,247	0.4%	
Fringe Benefits									
FICA	12,724	12,005	12,585	12,508	13,086	13,086	13,086	4.0%	
VRS Retirement	19,884	19,658	20,087	20,052	16,849	16,849	16,849	-16.1%	
Medical Insurance	19,852	19,852	19,163	19,161	20,218	20,218	20,218	5.5%	
Group Life Insurance	0	0	0	0	1,975	1,975	1,975	#DIV/0!	
Disability Insurance	166	166	335	333	337	337	337	0.6%	
Worker's Compensation	169	167	175	165	181	181	181	3.4%	
<i>Total</i>	52,795	51,848	52,345	52,219	52,646	52,646	52,646	0.6%	
Contractual Services									
Professional Services	22,000	17,656	24,719	24,719	22,000	22,000	22,000	-11.0%	
Repairs and Maintenance	350	27	350	110	350	350	350	0.0%	
Maintenance Service Contracts	2,300	2,200	2,300	2,300	2,300	2,300	2,300	0.0%	
Printing and Binding	750	194	2,350	2,569	950	750	750	-68.1%	
Advertising	1,004	766	873	721	1,300	1,050	1,050	20.3%	
<i>Total</i>	26,404	20,843	30,592	30,419	26,900	26,450	26,450	-13.5%	
Communications									
Postal Services	2,600	2,522	3,600	3,478	3,000	2,600	2,600	-27.8%	
Telecommunications	3,500	3,541	900	940	3,500	1,300	1,300	44.4%	
<i>Total</i>	6,100	6,063	4,500	4,418	6,500	3,900	3,900	-13.3%	
Travel									
Mileage and Other Transportation Costs	500	0	344	0	500	500	500	45.3%	
Convention and Education	2,911	2,420	3,656	4,036	3,750	3,500	3,500	-4.3%	
<i>Total</i>	3,411	2,420	4,000	4,036	4,250	4,000	4,000	0.0%	
Miscellaneous									
Dues and Memberships	1,035	990	1,035	965	1,035	1,035	1,035	0.0%	
<i>Total</i>	1,035	990	1,035	965	1,035	1,035	1,035	0.0%	
Supplies and Equipment									
Office Supplies	3,950	3,308	4,250	4,008	4,250	4,250	4,250	0.0%	
Books and Subscriptions	510	469	500	513	550	550	550	10.0%	
EDP Equipment	1,400	1,101	1,500	1,466	1,400	1,400	1,400	-6.7%	
<i>Total</i>	5,860	4,878	6,250	5,987	6,200	6,200	6,200	-0.8%	
Total Commissioner of Revenue	261,985	254,005	269,248	268,653	268,778	265,478	265,478	-1.4%	

General Registrar									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	34,943	35,648	36,118	36,849	36,118	35,626	45,557	26.1%	
Part-time Wages	10,590	10,474	9,595	8,489	10,500	10,500	10,500	9.4%	
Boards & Commissions	4,015	3,790	4,200	4,202	4,200	4,200	4,216	0.4%	
Poll Workers	7,500	3,845	13,000	12,483	13,000	13,000	13,000	0.0%	
<i>Total</i>	57,048	53,757	62,913	62,023	63,818	63,326	73,273	16.5%	
Fringe Benefits									
FICA	3,677	3,818	3,835	3,790	3,835	3,850	3,850	0.4%	
VRS Retirement	0	0	0	0	0	0	5,094	#DIV/0!	
Group Life Insurance	0	0	0	0	0	0	597	#DIV/0!	
Disability Insurance	0	0	0	0	0	0	372	#DIV/0!	
Worker's Compensation	43	47	48	46	48	48	48	0.0%	
<i>Total</i>	3,720	3,865	3,883	3,836	3,883	3,898	9,961	156.5%	
Contractual Services									
Repairs and Maintenance	350	0	350	65	350	350	350	0.0%	
Maintenance Service Contracts	12,000	5,639	15,000	14,853	15,000	15,000	15,000	0.0%	
Printing and Binding	2,500	1,974	3,600	306	3,600	3,600	3,600	0.0%	
Advertising	300	124	375	254	375	375	375	0.0%	
<i>Total</i>	15,150	7,737	19,325	15,478	19,325	19,325	19,325	0.0%	
Communications									
Postal Services	800	295	800	590	900	800	800	0.0%	
Telecommunications	225	253	225	282	225	225	225	0.0%	
<i>Total</i>	1,025	548	1,025	872	1,125	1,025	1,025	0.0%	
Travel									
Convention and Education	600	222	600	780	800	600	600	0.0%	
<i>Total</i>	600	222	600	780	800	600	600	0.0%	
Miscellaneous									
Dues and Memberships	265	265	265	300	295	295	295	11.3%	
Miscellaneous	0	0	0	80	100	100	100	#DIV/0!	
<i>Total</i>	265	265	265	380	395	395	395	49.1%	
Supplies and Equipment									
Office Supplies	800	495	800	884	1,000	1,000	1,000	25.0%	
Furniture & Fixtures	500	0	0	0	0	0	0	#DIV/0!	
EDP Equipment	1,250	0	1,300	1,193	75,600	0	0	-100.0%	
<i>Total</i>	2,550	495	2,100	2,077	76,600	1,000	1,000	-52.4%	
Total General Registrar	80,358	66,889	90,111	85,446	165,946	89,569	105,579	17.2%	

Police - Administration, Dispatching and Patrol									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	1,528,587	1,527,380	1,526,385	1,452,133	1,593,680	1,593,680	1,593,680	4.4%	Includes 1 additional dispatcher position
Part-time Wages	0	0	0	0	0	0	0	#DIV/0!	
Overtime - Regular	146,500	144,759	190,000	183,495	130,000	130,000	130,000	-31.6%	
Overtime - Selective	227,100	226,259	250,000	163,812	250,000	250,000	250,000	0.0%	
Overtime - Dispatchers	<u>25,800</u>	<u>25,792</u>	<u>20,000</u>	<u>17,419</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	0.0%	
<i>Total</i>	1,927,987	1,924,190	1,986,385	1,816,859	1,993,680	1,993,680	1,993,680	0.4%	
Fringe Benefits									
FICA	144,806	142,498	149,984	133,424	152,517	152,517	152,517	1.7%	
VRS Retirement	198,587	198,311	193,059	192,456	178,174	178,174	178,174	-7.7%	
Medical Insurance	195,541	195,541	193,712	193,793	227,789	227,789	227,789	17.6%	
Group Life Insurance	0	0	0	0	20,878	20,878	20,878	#DIV/0!	
Disability Insurance	2,457	2,303	5,419	5,073	6,929	6,929	6,929	27.9%	
Line of Duty Act	8,918	8,918	9,721	9,425	9,708	9,708	9,708	-0.1%	
Unemployment Benefits	0	0	1,480	1,478	0	0	0	-100.0%	
Worker's Compensation	<u>39,946</u>	<u>39,946</u>	<u>41,665</u>	<u>41,360</u>	<u>45,693</u>	<u>45,693</u>	<u>45,693</u>	9.7%	
<i>Total</i>	590,255	587,517	595,040	577,009	641,688	641,688	641,688	7.8%	
Contractual Services									
Professional Health Services	5,660	5,069	5,660	5,782	5,660	5,660	5,660	0.0%	
Repairs and Maintenance	14,000	12,081	14,000	13,450	14,000	14,000	14,000	0.0%	
Maintenance Service Contracts	74,827	54,759	79,000	60,242	83,978	83,978	83,978	6.3%	
Printing and Binding	500	267	500	108	500	500	500	0.0%	
<i>Total</i>	94,987	72,176	99,160	79,582	104,138	104,138	104,138	5.0%	
Communications									
Postal Services	300	74	300	413	300	300	300	0.0%	
Messenger Service	200	89	200	19	200	200	200	0.0%	
Telecommunications	<u>40,000</u>	<u>36,456</u>	<u>39,000</u>	<u>37,616</u>	<u>48,528</u>	<u>48,528</u>	<u>48,528</u>	24.4%	
<i>Total</i>	40,500	36,619	39,500	38,048	49,028	49,028	49,028	24.1%	
Travel									
Convention and Education	11,000	8,974	14,500	11,020	18,500	18,500	18,500	27.6%	
Extradition of Prisoners	<u>0</u>	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	11,000	8,976	14,500	11,020	18,500	18,500	18,500	27.6%	
Miscellaneous									
Dues and Memberships	12,809	12,271	17,800	16,990	18,000	18,000	18,000	1.1%	
Special Operations	500	0	500	0	500	500	500	0.0%	
Drug Seizure Account Expenditures	100,000	86,562	40,000	5,555	10,000	10,000	10,000	-75.0%	
Electronic Summons Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>40,000</u>	<u>40,000</u>	#DIV/0!	
<i>Total</i>	113,309	98,833	58,300	22,545	28,500	68,500	68,500	17.5%	

Police - Administration, Dispatching and Patrol - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Supplies and Equipment									
Office Supplies	9,500	11,475	8,500	10,565	9,500	9,500	9,500	11.8%	
Vehicle and Power Equipment Supplies	112,713	111,469	140,000	80,750	140,000	105,000	105,000	-25.0%	
Police Supplies	16,000	16,901	15,000	14,985	18,100	15,000	15,000	0.0%	
Uniforms and Wearing Apparel	32,000	31,013	18,000	18,050	14,000	14,000	14,000	-22.2%	
Books and Subscriptions	1,000	99	1,800	1,292	3,800	2,800	2,800	55.6%	
Canine Supplies	600	491	600	424	600	600	600	0.0%	
Bike Patrol Supplies	350	0	350	270	350	350	350	0.0%	
Citizens Police Academy Supplies	500	474	500	218	500	500	500	0.0%	
Community Youth Program	1,000	1,000	1,000	968	1,000	1,000	1,000	0.0%	
Furniture and Fixtures	1,300	1,147	1,500	1,987	1,500	1,500	1,500	0.0%	
Communications Equipment	43,900	44,793	21,526	21,836	13,000	13,000	13,000	-39.6%	
EDP Equipment	<u>15,000</u>	<u>12,460</u>	<u>18,000</u>	<u>14,885</u>	<u>18,000</u>	<u>18,000</u>	<u>18,000</u>	0.0%	
<i>Total</i>	233,863	231,322	226,776	166,230	220,350	181,250	181,250	-20.1%	
Capital Expenditures									
Communications Equipment	0	0	0	0	175,000	0	0	#DIV/0!	
Motor Vehicles and Equipment	<u>66,000</u>	<u>76,984</u>	<u>70,000</u>	<u>70,005</u>	<u>76,000</u>	<u>76,000</u>	<u>76,000</u>	8.6%	Replace 2 cruisers - Finance for 3 years
<i>Total</i>	66,000	76,984	70,000	70,005	251,000	76,000	76,000	8.6%	
Total Admin., Dispatching and Patrol	3,077,901	3,036,617	3,089,661	2,781,298	3,306,884	3,132,784	3,132,784	1.4%	

Police - Animal Control									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	65,674	57,489	66,986	67,466	67,649	67,649	67,649	1.0%	
Overtime	11,000	9,187	12,500	12,641	11,000	11,000	11,000	-12.0%	
Part-time Wages	<u>3,680</u>	<u>4,033</u>	<u>3,053</u>	<u>2,892</u>	<u>3,791</u>	<u>3,791</u>	<u>3,791</u>	24.2%	
<i>Total</i>	80,354	70,709	82,539	82,999	82,440	82,440	82,440	-0.1%	
Fringe Benefits									
FICA	6,147	5,300	6,254	6,336	6,307	6,307	6,307	0.8%	
VRS Retirement	8,926	7,480	9,017	9,001	7,564	7,564	7,564	-16.1%	
Medical Insurance	12,580	12,580	12,557	12,557	13,479	13,479	13,479	7.3%	
Group Life Insurance	0	0	0	0	887	887	887	#DIV/0!	
Worker's Compensation	<u>1,147</u>	<u>1,146</u>	<u>2,718</u>	<u>2,718</u>	<u>2,306</u>	<u>2,306</u>	<u>2,306</u>	-15.2%	
<i>Total</i>	28,800	26,506	30,546	30,612	30,543	30,543	30,543	0.0%	
Contractual Services									
Professional Health Services	390	1,116	390	390	390	390	390	0.0%	
Repairs and Maintenance	<u>0</u>	<u>475</u>	<u>0</u>	<u>1,345</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	390	1,591	390	1,735	390	390	390	0.0%	
Communications									
Telecommunications	<u>750</u>	<u>558</u>	<u>750</u>	<u>1,194</u>	<u>800</u>	<u>800</u>	<u>800</u>	6.7%	
<i>Total</i>	750	558	750	1,194	800	800	800	6.7%	
Travel									
Convention and Education	<u>1,200</u>	<u>0</u>	<u>1,200</u>	<u>83</u>	<u>1,200</u>	<u>1,200</u>	<u>1,200</u>	0.0%	
<i>Total</i>	1,200	0	1,200	83	1,200	1,200	1,200	0.0%	
Miscellaneous									
Dues and Memberships	<u>200</u>	<u>0</u>	<u>200</u>	<u>60</u>	<u>200</u>	<u>200</u>	<u>200</u>	0.0%	
<i>Total</i>	200	0	200	60	200	200	200	0.0%	
Supplies and Equipment									
Office Supplies	25	9	200	4	200	200	200	0.0%	
Food Supplies	400	707	500	26	500	500	500	0.0%	
Agricultural Supplies	700	342	700	400	700	700	700	0.0%	
Medical and Lab Supplies	100	0	100	0	100	100	100	0.0%	
Housekeeping and Janitorial Supplies	500	627	500	317	500	500	500	0.0%	
Repair and Maintenance Supplies	250	21	250	0	250	250	250	0.0%	
Vehicle and Power Equipment Supplies	4,500	1,316	3,415	1,040	4,500	3,400	3,400	-0.4%	
Animal Control Supplies	0	0	750	550	750	750	750	0.0%	
Uniforms and Wearing Apparel	800	651	2,600	2,300	1,500	1,500	1,500	-42.3%	
Machinery and Equipment	100	177	100	111	100	100	100	0.0%	
EDP Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	#DIV/0!	
<i>Total</i>	7,375	3,850	9,115	4,748	14,100	13,000	13,000	42.6%	

Police - Animal Control - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Capital Expenditures									
Motor Vehicles and Equipment	0	0	41,085	41,085	0	0	0	-100.0%	
<i>Total</i>	0	0	41,085	41,085	0	0	0	-100.0%	
Total Animal Control	119,069	103,214	165,825	162,516	129,673	128,573	128,573	-22.5%	

Fire	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	<u>39,108</u>	<u>39,077</u>	<u>37,962</u>	<u>38,233</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	39,108	39,077	37,962	38,233	0	0	0	-100.0%	
Fringe Benefits									
FICA	2,277	2,859	2,905	2,812	0	0	0	-100.0%	
VRS Retirement	4,044	4,161	5,110	4,754	0	0	0	-100.0%	
ICMA Retirement	0	0	0	347	0	0	0	#DIV/0!	
Medical Insurance	6,186	6,185	7,221	7,220	0	0	0	-100.0%	
Group Life Insurance	0	0	0	0	0	0	0	#DIV/0!	
Disability Insurance	14	228	320	319	0	0	0	-100.0%	
Line of Duty Act	7,410	7,410	8,077	7,670	0	0	0	-100.0%	
Worker's Compensation	<u>3,700</u>	<u>3,690</u>	<u>4,841</u>	<u>4,841</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	23,631	24,533	28,474	27,963	0	0	0	-100.0%	
Contractual Services									
Professional Health Services	8,808	8,808	8,775	8,775	0	0	0	-100.0%	
Professional Services	750	1,848	750	0	0	0	0	-100.0%	
Repairs and Maintenance	18,292	12,439	15,647	6,540	0	0	0	-100.0%	
Maintenance Service Contracts	9,600	9,963	15,500	15,985	0	0	0	-100.0%	
Laundry and Dry Cleaning	<u>0</u>	<u>0</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	37,450	33,058	41,022	31,300	0	0	0	-100.0%	
Contributions to Firefighters									
Honorarium	25,000	25,000	6,600	6,600	0	0	0	-100.0%	
PPT Reimbursement	<u>6,500</u>	<u>6,607</u>	<u>6,600</u>	<u>7,590</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	31,500	31,607	13,200	14,190	0	0	0	-100.0%	
Utilities									
Electric Services	13,000	13,541	12,000	11,290	0	0	0	-100.0%	
Heating Services	5,500	5,318	2,000	1,885	0	0	0	-100.0%	
Water and Sewer Services	3,300	4,144	4,500	3,523	0	0	0	-100.0%	
Refuse Services	<u>426</u>	<u>426</u>	<u>426</u>	<u>426</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	22,226	23,429	18,926	17,124	0	0	0	-100.0%	
Communications									
Telecommunications	<u>2,400</u>	<u>2,932</u>	<u>3,000</u>	<u>3,150</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	2,400	2,932	3,000	3,150	0	0	0	-100.0%	
Insurance									
Motor Vehicle Insurance	9,649	9,649	8,415	8,415	0	0	0	-100.0%	
General Liability and Sickness	<u>8,400</u>	<u>8,395</u>	<u>8,500</u>	<u>9,041</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	18,049	18,044	16,915	17,456	0	0	0	-100.0%	
Travel									
Convention and Education	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	0	0	0	0	0	0	0	#DIV/0!	

Fire - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Supplies and Equipment									
Office Supplies	400	449	500	721	0	0	0	-100.0%	
Housekeeping and Janitorial Supplies	1,100	584	1,100	635	0	0	0	-100.0%	
Repair & Maintenance Supplies	2,000	2,292	2,000	2,385	0	0	0	-100.0%	
Vehicle and Power Equipment Supplies	30,500	31,636	25,000	30,000	0	0	0	-100.0%	
Uniforms and Wearing Apparel	0	0	200	687	0	0	0	-100.0%	
Other Operating Supplies	27,500	28,862	47,900	34,370	0	0	0	-100.0%	
Fire Program Fund Purchases	187,125	32,115	175,010	67,405	0	0	0	-100.0%	
Tools	400	67	400	33	0	0	0	-100.0%	
Machinery and Equipment	0	0	1,500	0	0	0	0	-100.0%	
Furniture and Fixtures	0	0	4,195	4,195	0	0	0	-100.0%	
EDP Equipment	<u>2,423</u>	<u>2,423</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	251,448	98,428	257,805	140,431	0	0	0	-100.0%	
Capital Expenditures									
Motor Vehicles and Equipment	0	0	150,000	150,000	0	0	0	-100.0%	
Fire Training Facility	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	0	0	150,000	150,000	0	0	0	-100.0%	
Total Fire	425,812	271,108	567,304	439,847	0	0	0	-100.0%	

Emergency Services and Risk Management									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Part-time Wages	<u>18,360</u>	<u>17,845</u>	<u>18,750</u>	<u>16,986</u>	<u>18,938</u>	<u>18,938</u>	<u>18,938</u>	1.0%	20 hrs./week
<i>Total</i>	18,360	17,845	18,750	16,986	18,938	18,938	18,938	1.0%	
Fringe Benefits									
FICA	1,405	1,365	1,435	1,299	1,449	1,449	1,449	1.0%	
Line of Duty Act	343	343	374	1,130	1,164	1,164	1,164	211.2%	
Worker's Compensation	<u>16</u>	<u>15</u>	<u>15</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>20</u>	33.3%	
<i>Total</i>	1,764	1,723	1,824	2,449	2,633	2,633	2,633	44.4%	
Contractual Services									
Repairs & Maintenance	2,318	2,587	200	509	500	250	250	25.0%	
Maintenance Service Contracts	7,200	7,160	7,200	7,160	7,200	7,200	7,200	0.0%	
Printing and Binding	200	174	100	35	100	100	100	0.0%	
Advertising	<u>200</u>	<u>62</u>	<u>0</u>	<u>0</u>	<u>150</u>	<u>150</u>	<u>150</u>	#DIV/0!	
<i>Total</i>	9,918	9,983	7,500	7,704	7,950	7,700	7,700	2.7%	
Communications									
Telecommunications	<u>1,200</u>	<u>1,350</u>	<u>1,200</u>	<u>1,137</u>	<u>1,200</u>	<u>1,200</u>	<u>1,200</u>	0.0%	
<i>Total</i>	1,200	1,350	1,200	1,137	1,200	1,200	1,200	0.0%	
Travel									
Convention and Education	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>	<u>250</u>	<u>250</u>	#DIV/0!	
<i>Total</i>	250	0	0	0	250	250	250	#DIV/0!	
Miscellaneous									
Dues and Memberships	100	75	100	75	100	100	100	0.0%	
Chowan River Basin Flood Taskforce	7,050	7,050	7,200	7,200	7,200	7,370	7,370	2.4%	Stream gauges
Homeland Security Grant	11,500	4,825	13,875	13,935	0	0	0	-100.0%	
VDEM Grant	49,480	50,696	0	0	0	0	0	#DIV/0!	
VDEM Grant Match	<u>37,940</u>	<u>30,123</u>	<u>25,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	106,070	92,769	46,175	21,210	7,300	7,470	7,470	-83.8%	
Supplies and Equipment									
Office Supplies	200	298	200	200	200	200	200	0.0%	
Vehicle and Power Equipment Supplies	1,500	2,126	1,500	1,420	2,000	1,150	1,150	-23.3%	
Books and Subscriptions	0	119	0	0	0	0	0	#DIV/0!	
Other Operating Supplies	1,406	1,538	11,400	11,272	6,180	5,150	5,150	-54.8%	3 AED units
Machinery and Equipment	2,900	2,900	0	0	0	0	0	#DIV/0!	
Communications Equipment	982	399	356	356	2,000	2,000	2,000	461.8%	
EDP Equipment	<u>0</u>	<u>0</u>	<u>2,044</u>	<u>2,031</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	6,988	7,380	15,500	15,279	10,380	8,500	8,500	-45.2%	
Capital Expenditures									
Motor Vehicles	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>34,000</u>	<u>27,000</u>	<u>27,000</u>	#DIV/0!	Replace SUV - Finance for 5 years
<i>Total</i>	0	0	0	0	34,000	27,000	27,000	#DIV/0!	
Total Emer. Services and Risk Mgmt.	144,550	131,050	90,949	64,765	82,651	73,691	73,691	-19.0%	

Facilities Management									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	19,048	19,046	18,041	18,219	21,433	21,433	21,433	18.8%	
Part-time Wages	0	0	0	0	12,855	0	0	#DIV/0!	
<i>Total</i>	19,048	19,046	18,041	18,219	34,288	21,433	21,433	18.8%	
Fringe Benefits									
FICA	1,354	1,419	1,381	1,356	2,623	1,640	1,640	18.8%	
VRS Retirement	2,404	2,377	2,429	2,424	2,397	2,397	2,397	-1.3%	
Medical Insurance	5,347	5,346	5,337	5,337	6,740	6,740	6,740	26.3%	
Group Life Insurance	0	0	0	0	281	281	281	#DIV/0!	
Disability Insurance	80	80	162	161	191	191	191	17.9%	
Worker's Compensation	478	473	475	432	524	524	524	10.3%	
<i>Total</i>	9,663	9,695	9,784	9,710	12,756	11,773	11,773	20.3%	
Contractual Services									
Professional Services	2,000	1,957	0	0	10,000	0	0	#DIV/0!	
Temporary Help Service Fees	0	0	0	0	0	0	11,213	#DIV/0!	One temporary position
Repairs and Maintenance	35,000	29,974	34,800	35,504	35,000	35,000	35,000	0.6%	
Maintenance Service Contracts	26,640	24,745	30,000	24,113	35,000	30,000	30,000	0.0%	
Advertising	500	497	800	1,073	800	600	600	-25.0%	
Laundry and Dry Cleaning	2,000	2,048	2,000	2,099	2,500	2,250	2,250	12.5%	
<i>Total</i>	66,140	59,221	67,600	62,789	83,300	67,850	79,063	17.0%	
Utilities									
Electric Services	47,000	47,791	55,000	46,755	55,000	55,000	55,000	0.0%	
Heating Services	16,000	15,662	14,000	6,253	14,000	14,000	14,000	0.0%	
Water and Sewer Services	325	290	325	259	325	325	325	0.0%	
Refuse Services	153	153	153	153	153	153	153	0.0%	
<i>Total</i>	63,478	63,896	69,478	53,420	69,478	69,478	69,478	0.0%	
Leases and Rentals									
Lease of Land	4,800	4,800	4,800	4,800	4,800	4,800	4,800	0.0%	Truck Driver Training Facility
<i>Total</i>	4,800	4,800	4,800	4,800	4,800	4,800	4,800	0.0%	
Supplies and Equipment									
Housekeeping and Janitorial Supplies	9,000	7,995	9,000	9,720	8,000	8,000	8,000	-11.1%	
Repair and Maintenance Supplies	6,946	6,387	6,000	5,760	6,000	6,000	6,000	0.0%	
Vehicle and Power Equipment Supplies	300	77	300	87	300	300	300	0.0%	
Gateway Entrance Sign	3,200	(724)	4,000	3,200	2,000	4,000	4,000	0.0%	
Furniture and Fixtures	0	0	4,000	3,794	4,000	0	0	-100.0%	
EDP Equipment	0	0	1,400	1,439	0	0	0	-100.0%	
<i>Total</i>	19,446	13,735	24,700	24,000	20,300	18,300	18,300	-25.9%	

Facilities Management - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Capital Expenditures									
Municipal Building and Police Dept. Bldg. Studies	0	0	30,000	30,278	0	0	0	-100.0%	
Mun. Bldg. and Police Dept. Improv./Replacement	0	0	0	0	5,100,000	5,100,000	5,100,000	#DIV/0!	Includes bond issuance costs
Animal Shelter Design and Building	0	0	446,700	55,807	220,000	220,000	220,000	-50.7%	
Brick Generator Enclosure - Municipal Building	0	0	25,000	0	0	0	0	-100.0%	
Bank Building	<u>1,054</u>	<u>1,053</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	1,054	1,053	501,700	86,085	5,320,000	5,320,000	5,320,000	960.4%	
Total Facilities Management	183,629	171,446	696,103	259,023	5,544,922	5,513,634	5,524,847	693.7%	

Courts and Other Shared Services									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
County of Greenville Administrative Fees	50,000	50,000	50,000	50,000	50,000	50,000	50,000	0.0%	
Circuit Court	24,769	24,769	24,367	24,367	25,410	25,410	25,410	4.3%	
Buildings and Grounds - Courthouse	260,441	259,946	259,725	259,725	241,267	241,267	241,267	-7.1%	
Circuit Court Clerk	24,965	24,965	26,704	26,704	26,528	26,258	27,262	2.1%	
Commonwealth Attorney	64,692	64,692	61,742	61,742	69,914	69,914	69,914	13.2%	
Greenville County Sheriff	417,314	417,314	455,722	455,722	438,655	438,655	451,265	-1.0%	
Southside Regional Jail Authority	1,196,731	1,196,730	1,237,997	1,237,997	1,237,997	1,237,997	1,237,997	0.0%	
School Resource Officers	20,620	20,620	22,120	22,120	20,478	20,478	20,478	-7.4%	
Shared Services - Year End Adjustment	70,019	70,019	81,290	81,290	0	0	0	-100.0%	
Magistrate	850	850	850	850	1,088	1,088	1,088	28.0%	
6th District Court Services	35,340	35,048	35,632	34,845	35,340	35,340	35,340	-0.8%	
Juvenile Detention - Crater Youth	124,139	124,139	108,985	108,985	87,401	87,401	87,401	-19.8%	
J&D/Gen. District Court Clerk	9,600	7,288	9,600	6,930	9,600	9,600	9,600	0.0%	
General District /J&D Court	20,681	20,681	14,625	14,625	15,125	15,125	15,125	3.4%	
Courthouse Enhancement Project	6,145	6,144	1,134	1,133	0	0	0	-100.0%	
Courthouse Security	0	0	0	0	0	130,000	130,000	#DIV/0!	
Sheriff's Office Expansion	4,161	4,161	0	0	0	0	0	#DIV/0!	
Fire Services	0	0	0	0	86,078	86,078	86,078	#DIV/0!	
Law Library	2,400	2,302	2,200	2,946	2,800	2,800	2,800	27.3%	
Victim Witness Program	63,174	61,664	71,739	70,854	62,991	62,991	58,317	-18.7%	
Victim of Crimes Acts (Family Viol.)	108,990	138,084	151,449	140,452	145,000	145,000	145,000	-4.3%	
Sexual Assault	55,695	46,508	53,047	53,047	46,397	46,397	46,397	-12.5%	
Sexual Assault Special Grant	10,997	10,788	6,960	6,960	0	0	0	-100.0%	
Sexual Assault Special Grant	0	0	11,403	11,403	0	0	0	-100.0%	
Juvenile Justice (VJCCCA)	109,823	107,239	109,515	113,912	109,515	109,515	109,515	0.0%	
Local Fines Reversion to the State	0	0	95,115	95,115	126,820	126,820	0	-100.0%	
Total Courts and Other Shared Services	2,681,546	2,693,951	2,891,921	2,881,724	2,838,404	2,968,134	2,850,254	-1.4%	

Emporia Sheriff									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	151,509	152,571	155,646	155,645	156,069	156,069	156,069	0.3%	
Overtime - Selective	8,000	4,607	8,000	3,521	5,000	5,000	5,000	-37.5%	
Part-time Wages	<u>13,432</u>	<u>8,183</u>	<u>12,588</u>	<u>9,431</u>	<u>11,934</u>	<u>11,934</u>	<u>11,934</u>	-5.2%	
<i>Total</i>	172,941	165,361	176,234	168,597	173,003	173,003	173,003	-1.8%	
Fringe Benefits									
FICA	13,231	12,483	13,482	12,666	13,235	13,235	13,235	-1.8%	
VRS Retirement	20,591	20,359	20,802	20,767	17,449	17,449	17,449	-16.1%	
Medical Insurance	18,870	18,870	18,836	18,835	20,218	20,218	20,218	7.3%	
Group Life Insurance	0	0	0	0	2,045	2,045	2,045	#DIV/0!	
Line of Duty Act	1,029	343	1,122	1,131	1,165	1,165	1,165	3.8%	
Worker's Compensation	<u>4,155</u>	<u>4,250</u>	<u>4,429</u>	<u>4,257</u>	<u>4,738</u>	<u>4,738</u>	<u>4,738</u>	7.0%	
<i>Total</i>	57,876	56,305	58,671	57,656	58,850	58,850	58,850	0.3%	
Contractual Services									
Professional Health Services	0	0	0	0	0	0	0	#DIV/0!	
Repairs and Maintenance	1,000	1,098	1,000	110	1,000	1,000	1,000	0.0%	
Maintenance Service Contracts	400	400	600	400	800	600	600	0.0%	
Advertising	<u>0</u>	<u>0</u>	<u>125</u>	<u>0</u>	<u>125</u>	<u>125</u>	<u>125</u>	0.0%	
<i>Total</i>	1,400	1,498	1,725	510	1,925	1,725	1,725	0.0%	
Communications									
Postal Services	250	199	300	243	350	300	300	0.0%	
Telecommunications	<u>2,600</u>	<u>2,943</u>	<u>3,000</u>	<u>3,015</u>	<u>3,500</u>	<u>3,200</u>	<u>3,200</u>	6.7%	
<i>Total</i>	2,850	3,142	3,300	3,258	3,850	3,500	3,500	6.1%	
Leases and Rentals									
Lease/Rent of Buildings	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	<u>3,900</u>	0.0%	
<i>Total</i>	3,900	3,900	3,900	3,900	3,900	3,900	3,900	0.0%	
Travel									
Convention and Education	1,250	569	1,250	119	1,500	1,250	1,250	0.0%	
Extradition of Prisoners	<u>1,000</u>	<u>659</u>	<u>1,000</u>	<u>955</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	0.0%	
<i>Total</i>	2,250	1,228	2,250	1,074	2,500	2,250	2,250	0.0%	
Miscellaneous									
Dues and Memberships	<u>1,524</u>	<u>1,482</u>	<u>1,525</u>	<u>1,542</u>	<u>1,500</u>	<u>1,550</u>	<u>1,550</u>	1.6%	
<i>Total</i>	1,524	1,482	1,525	1,542	1,500	1,550	1,550	1.6%	
Supplies and Equipment									
Office Supplies	600	713	600	759	600	600	600	0.0%	
Vehicle and Power Equipment Supplies	8,000	5,447	8,000	3,335	9,500	6,000	6,000	-25.0%	
Police Supplies	200	162	200	0	200	200	200	0.0%	
Uniforms and Wearing Apparel	<u>1,250</u>	<u>1,059</u>	<u>500</u>	<u>60</u>	<u>500</u>	<u>500</u>	<u>500</u>	0.0%	
<i>Total</i>	10,050	7,381	9,300	4,154	10,800	7,300	7,300	-21.5%	

Emporia Sheriff - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Capital Expenditures									
Motor Vehicles	0	0	0	0	26,000	0	26,000	#DIV/0!	Replace Sheriff's SUV
<i>Total</i>	0	0	0	0	26,000	0	26,000	#DIV/0!	
Total Emporia Sheriff	252,791	240,297	256,905	240,691	282,328	252,078	278,078	8.2%	

Public Works Administration									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	<u>80,489</u>	<u>81,052</u>	<u>83,997</u>	<u>84,012</u>	<u>82,909</u>	<u>82,909</u>	<u>82,909</u>	-1.3%	
<i>Total</i>	80,489	81,052	83,997	84,012	82,909	82,909	82,909	-1.3%	
Fringe Benefits									
FICA	6,158	6,049	6,281	6,247	6,343	6,343	6,343	1.0%	
VRS Retirement	10,940	10,816	11,051	11,032	9,270	9,270	9,270	-16.1%	
Medical Insurance	9,435	9,959	9,418	9,418	10,109	10,109	10,109	7.3%	
Group Life Insurance	0	0	0	0	1,087	1,087	1,087	#DIV/0!	
Disability Insurance	327	327	661	660	667	667	667	0.9%	
Worker's Compensation	<u>783</u>	<u>759</u>	<u>843</u>	<u>724</u>	<u>744</u>	<u>744</u>	<u>744</u>	-11.7%	
<i>Total</i>	27,643	27,910	28,254	28,081	28,220	28,220	28,220	-0.1%	
Contractual Services									
Repairs and Maintenance	200	80	200	0	200	200	200	0.0%	
Maintenance Service Contracts	225	161	213	267	500	300	300	40.8%	
Laundry and Dry Cleaning	<u>400</u>	<u>375</u>	<u>450</u>	<u>390</u>	<u>450</u>	<u>450</u>	<u>450</u>	0.0%	
<i>Total</i>	825	616	863	657	1,150	950	950	10.1%	
Communications									
Postal Services	10	3	10	0	10	10	10	0.0%	
Messenger Services	50	0	50	0	50	50	50	0.0%	
Telecommunications	<u>4,000</u>	<u>3,932</u>	<u>4,050</u>	<u>3,660</u>	<u>4,500</u>	<u>4,100</u>	<u>4,100</u>	1.2%	
<i>Total</i>	4,060	3,935	4,110	3,660	4,560	4,160	4,160	1.2%	
Travel									
Convention and Education	<u>1,000</u>	<u>696</u>	<u>1,000</u>	<u>418</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	0.0%	
<i>Total</i>	1,000	696	1,000	418	1,000	1,000	1,000	0.0%	
Miscellaneous									
Employee Appreciation	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>500</u>	0.0%	
<i>Total</i>	500	500	500	500	500	500	500	0.0%	
Supplies and Equipment									
Office Supplies	1,300	1,351	1,300	1,250	1,500	1,400	1,400	7.7%	
Vehicle and Power Equipment Supplies	3,500	3,312	3,500	1,980	3,500	2,650	2,650	-24.3%	
Uniforms and Wearing Apparel	50	50	50	50	75	50	50	0.0%	
Machinery and Equipment	0	0	0	100	0	0	0	#DIV/0!	
Furniture and Fixtures	0	0	1,356	1,356	0	0	0	-100.0%	
EDP Equipment	<u>0</u>	<u>173</u>	<u>0</u>	<u>0</u>	<u>3,500</u>	<u>3,000</u>	<u>3,000</u>	#DIV/0!	
<i>Total</i>	4,850	4,886	6,206	4,736	8,575	7,100	7,100	14.4%	
Total Public Works Administration	119,367	119,595	124,930	122,064	126,914	124,839	124,839	-0.1%	

Street Maintenance									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	347,045	339,793	338,524	307,204	333,914	307,015	307,015	-9.3%	
Part-time Wages	0	0	0	0	12,000	0	0	#DIV/0!	
Overtime	<u>16,000</u>	<u>14,293</u>	<u>17,500</u>	<u>17,365</u>	<u>16,000</u>	<u>16,000</u>	<u>16,000</u>	-8.6%	
<i>Total</i>	363,045	354,086	356,024	324,569	361,914	323,015	323,015	-9.3%	
Fringe Benefits									
FICA	28,154	25,897	28,692	23,813	28,867	24,711	24,711	-13.9%	
VRS Retirement	47,841	46,670	48,330	41,525	34,325	34,325	34,325	-29.0%	
ICMA Retirement	0	0	0	577	0	0	0	#DIV/0!	
Medical Insurance	75,479	73,907	68,261	68,261	68,444	68,444	68,444	0.3%	
Group Life Insurance	0	0	0	0	4,022	4,022	4,022	#DIV/0!	
Disability Insurance	280	682	1,250	1,042	1,035	1,035	1,035	-17.2%	
Worker's Compensation	<u>25,173</u>	<u>23,153</u>	<u>24,669</u>	<u>18,940</u>	<u>19,969</u>	<u>19,969</u>	<u>19,969</u>	-19.1%	
<i>Total</i>	176,927	170,309	171,202	154,158	156,662	152,506	152,506	-10.9%	
Contractual Services									
Professional Services	20,000	11,940	20,000	23,802	20,600	20,600	20,600	3.0%	
Repairs and Maintenance	17,000	13,874	30,000	16,910	45,000	45,000	45,038	50.1%	Includes cost of jail clean-up crew
Advertising	300	41	300	64	300	300	300	0.0%	
Laundry and Dry Cleaning	4,000	4,305	3,000	3,095	4,000	4,000	4,000	33.3%	
Street Light Upgrade/Improvements	<u>3,000</u>	<u>1,027</u>	<u>0</u>	<u>0</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	#DIV/0!	
<i>Total</i>	44,300	31,187	53,300	43,871	72,900	72,900	72,938	36.8%	
Utilities									
Electric Services	<u>105,000</u>	<u>101,519</u>	<u>106,000</u>	<u>106,000</u>	<u>106,000</u>	<u>106,000</u>	<u>106,000</u>	0.0%	
<i>Total</i>	105,000	101,519	106,000	106,000	106,000	106,000	106,000	0.0%	
Communications									
Telecommunications	<u>1,200</u>	<u>1,103</u>	<u>1,200</u>	<u>660</u>	<u>1,200</u>	<u>1,200</u>	<u>1,200</u>	0.0%	
<i>Total</i>	1,200	1,103	1,200	660	1,200	1,200	1,200	0.0%	
Travel									
Convention and Education	<u>750</u>	<u>352</u>	<u>750</u>	<u>0</u>	<u>750</u>	<u>750</u>	<u>750</u>	0.0%	
<i>Total</i>	750	352	750	0	750	750	750	0.0%	
Supplies and Equipment									
Repair & Maintenance Supplies	65,000	63,093	80,000	84,270	75,000	75,000	75,000	-6.3%	
Vehicle and Power Equipment Supplies	45,000	46,477	46,000	50,525	47,000	35,250	35,250	-23.4%	
Uniforms and Wearing Apparel	600	350	500	200	600	500	500	0.0%	
Machinery and Equipment	0	0	0	0	6,900	6,900	6,900	#DIV/0!	Zero turn mower
EDP Equipment	<u>0</u>	<u>975</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	110,600	110,895	126,500	134,995	129,500	117,650	117,650	-7.0%	

Street Maintenance - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Capital Expenditures									
Street Paving	175,000	174,981	180,000	180,000	200,000	200,000	200,000	11.1%	
Pavement Markings	0	0	0	0	30,000	30,000	30,000	#DIV/0!	
Machinery & Equipment	18,000	16,070	0	0	0	0	0	#DIV/0!	
Motor Vehicles and Equipment	21,704	21,427	0	0	0	0	0	#DIV/0!	
E. Atlantic Street Improvements	427,625	8,147	1,366,793	800,664	0	0	0	-100.0%	
N. Main Street Median Improvements	0	0	30,000	25,850	0	0	0	-100.0%	
Halifax Street Bridge Replacement	1,000	0	20,000	0	147,347	147,347	147,347	636.7%	2% local match & revenue sharing match
Stormwater Improvements - Olive Street	0	0	25,000	0	28,000	30,000	30,000	20.0%	
Stormwater Improvements - Industrial Park	0	0	0	0	0	0	0	#DIV/0!	
<i>Total</i>	643,329	220,625	1,621,793	1,006,514	405,347	407,347	407,347	-74.9%	
Total Street Maintenance	1,445,151	990,076	2,436,769	1,770,767	1,234,273	1,181,368	1,181,406	-51.5%	

Sanitation									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	212,215	212,043	211,168	209,824	213,256	213,256	213,256	1.0%	
Overtime	<u>25,650</u>	<u>25,667</u>	<u>36,000</u>	<u>36,639</u>	<u>17,000</u>	<u>17,000</u>	<u>17,000</u>	-52.8%	
<i>Total</i>	237,865	237,710	247,168	246,463	230,256	230,256	230,256	-6.8%	
Fringe Benefits									
FICA	17,536	17,177	17,455	17,754	17,615	17,615	17,615	0.9%	
VRS Retirement	28,841	25,764	28,424	26,032	23,843	23,843	23,843	-16.1%	
ICMA Retirement	0	0	0	461	0	0	0	#DIV/0!	
Medical Insurance	41,342	41,342	34,464	34,464	42,567	42,567	42,567	23.5%	
Group Life Insurance	0	0	0	0	2,794	2,794	2,794	#DIV/0!	
Disability Insurance	302	582	1,017	671	747	747	747	-26.5%	
Worker's Compensation	<u>10,889</u>	<u>11,123</u>	<u>11,935</u>	<u>11,935</u>	<u>12,891</u>	<u>12,891</u>	<u>12,891</u>	8.0%	
<i>Total</i>	98,910	95,988	93,295	91,317	100,457	100,457	100,457	7.7%	
Contractual Services									
Inmate Labor	2,400	2,088	2,400	2,636	2,500	2,500	2,500	4.2%	
Repairs and Maintenance	8,500	9,444	21,000	14,641	7,000	7,000	7,000	-66.7%	
Advertising	2,000	1,796	2,000	1,638	2,000	2,000	2,000	0.0%	
Laundry and Dry Cleaning	3,500	3,206	3,500	3,440	3,600	3,600	3,600	2.9%	
Service from other Govt. Entities - Landfill	<u>213,000</u>	<u>213,696</u>	<u>220,000</u>	<u>218,181</u>	<u>225,000</u>	<u>225,000</u>	<u>225,000</u>	2.3%	
<i>Total</i>	229,400	230,230	248,900	240,536	240,100	240,100	240,100	-3.5%	
Communications									
Telecommunications	<u>900</u>	<u>744</u>	<u>900</u>	<u>805</u>	<u>900</u>	<u>900</u>	<u>900</u>	0.0%	
<i>Total</i>	900	744	900	805	900	900	900	0.0%	
Travel									
Convention and Education	<u>600</u>	<u>15</u>	<u>600</u>	<u>0</u>	<u>600</u>	<u>600</u>	<u>600</u>	0.0%	
<i>Total</i>	600	15	600	0	600	600	600	0.0%	
Supplies and Equipment									
Repair and Maintenance Supplies	12,000	5,878	15,000	10,670	15,000	10,000	10,000	-33.3%	
Vehicle and Power Equipment Supplies	103,000	96,658	78,000	83,975	105,000	78,750	78,750	1.0%	
Uniforms and Wearing Apparel	400	297	400	297	600	400	400	0.0%	
Recycling	6,357	5,971	6,427	6,427	0	0	0	-100.0%	Grant funds
Machinery and Equipment	<u>27,200</u>	<u>26,681</u>	<u>0</u>	<u>0</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	#DIV/0!	Dumpster trailer
<i>Total</i>	148,957	135,485	99,827	101,369	127,600	96,150	96,150	-3.7%	
Capital Expenditures									
Motor Vehicles and Equipment	23,092	23,114	105,000	74,601	0	0	0	-100.0%	
Dumpsters	<u>12,300</u>	<u>12,117</u>	<u>25,000</u>	<u>21,023</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	0.0%	
<i>Total</i>	35,392	35,231	130,000	95,624	25,000	25,000	25,000	-80.8%	
Total Sanitation	752,024	735,403	820,690	776,114	724,913	693,463	693,463	-15.5%	

Grounds Maintenance									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	57,237	57,134	59,907	59,628	112,427	85,159	85,159	42.2%	Additional Maintenance Technician position requested
Overtime	0	0	0	0	7,500	7,500	7,500	#DIV/0!	Eliminated 1 Maintenance Technician position
<i>Total</i>	57,237	57,134	59,907	59,628	119,927	92,659	92,659	54.7%	
Fringe Benefits									
FICA	4,380	4,234	4,465	4,369	9,174	7,089	7,089	58.8%	
VRS Retirement	7,617	7,530	7,694	7,681	9,521	9,521	9,521	23.7%	
Medical Insurance	12,580	12,580	12,557	12,557	20,218	20,218	20,218	61.0%	
Group Life Insurance	0	0	0	0	1,116	1,116	1,116	#DIV/0!	
Disability Insurance	0	0	0	0	236	236	236	#DIV/0!	
Worker's Compensation	1,294	1,294	1,294	1,490	2,404	2,404	2,404	85.8%	
<i>Total</i>	25,871	25,638	26,010	26,097	42,669	40,584	40,584	56.0%	
Contractual Services									
Temporary Help Service Fees	0	0	9,250	11,365	0	44,852	33,639	263.7%	Three temporary positions for 6 months
Repairs and Maintenance	50	0	50	0	50	50	50	0.0%	
Laundry and Dry Cleaning	350	274	1,100	881	1,400	1,400	1,400	27.3%	
<i>Total</i>	400	274	10,400	12,246	1,450	46,302	35,089	237.4%	
Travel									
Convention and Education	800	375	800	462	800	800	800	0.0%	
<i>Total</i>	800	375	800	462	800	800	800	0.0%	
Miscellaneous									
Dues and Memberships	50	15	50	0	50	50	50	0.0%	
<i>Total</i>	50	15	50	0	50	50	50	0.0%	
Supplies and Equipment									
Agricultural Supplies	12,500	6,739	26,500	9,900	20,000	20,000	20,000	-24.5%	
Repair and Maintenance Supplies	1,100	1,879	2,100	2,222	4,100	2,000	2,000	-4.8%	
Vehicle and Power Equipment Supplies	7,400	3,658	7,400	3,550	10,400	5,550	5,550	-25.0%	
Uniforms and Wearing Apparel	100	50	200	100	375	200	200	0.0%	
Other Operating Supplies	2,250	1,538	2,300	1,147	2,300	2,500	2,500	8.7%	
Machinery and Equipment	0	0	0	0	6,000	6,000	6,000	#DIV/0!	Dump trailer
<i>Total</i>	23,350	13,864	38,500	16,919	43,175	36,250	36,250	-5.8%	
Total Grounds Maintenance	107,708	97,300	135,667	115,352	208,071	216,645	205,432	51.4%	

Fleet Maintenance									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	103,387	101,298	108,082	108,088	108,039	108,039	108,039	0.0%	
Overtime	<u>4,500</u>	<u>4,408</u>	<u>5,400</u>	<u>5,264</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	-44.4%	
<i>Total</i>	107,887	105,706	113,482	113,352	111,039	111,039	111,039	-2.2%	
Fringe Benefits									
FICA	8,254	7,719	8,414	8,205	8,495	8,495	8,495	1.0%	
VRS Retirement	14,255	14,094	14,401	14,376	12,079	12,079	12,079	-16.1%	
Medical Insurance	19,852	19,852	19,815	19,814	21,269	21,269	21,269	7.3%	
Group Life Insurance	0	0	0	0	1,416	1,416	1,416	#DIV/0!	
Disability Insurance	442	442	893	891	900	900	900	0.8%	
Worker's Compensation	<u>2,675</u>	<u>2,663</u>	<u>2,675</u>	<u>2,753</u>	<u>3,043</u>	<u>3,043</u>	<u>3,043</u>	13.8%	
<i>Total</i>	45,478	44,770	46,198	46,039	47,202	47,202	47,202	2.2%	
Contractual Services									
Laundry and Dry Cleaning	<u>2,500</u>	<u>2,104</u>	<u>2,500</u>	<u>2,062</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	0.0%	
<i>Total</i>	2,500	2,104	2,500	2,062	2,500	2,500	2,500	0.0%	
Communications									
Telecommunications	<u>1,000</u>	<u>886</u>	<u>1,000</u>	<u>1,050</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	0.0%	
<i>Total</i>	1,000	886	1,000	1,050	1,000	1,000	1,000	0.0%	
Travel									
Convention and Education	<u>250</u>	<u>0</u>	<u>250</u>	<u>0</u>	<u>250</u>	<u>250</u>	<u>250</u>	0.0%	
<i>Total</i>	250	0	250	0	250	250	250	0.0%	
Supplies and Equipment									
Vehicle and Power Equipment Supplies	13,000	14,358	13,000	11,065	13,000	13,000	13,000	0.0%	
Uniforms and Wearing Apparel	150	150	150	150	225	150	150	0.0%	
EDP Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	13,150	14,508	13,150	11,215	13,225	13,150	13,150	0.0%	
Capital Expenditures									
Motor Vehicles and Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>28,500</u>	<u>24,000</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	0	0	0	0	28,500	24,000	0	#DIV/0!	
Total Fleet Maintenance	170,265	167,974	176,580	173,718	203,716	199,141	175,141	-0.8%	

Health and Social Services									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Health Related Services									
State Health Department	61,699	61,699	61,699	61,699	61,699	61,699	61,699	0.0%	
Mental Health Services (District 19)	39,471	39,471	39,471	39,471	45,175	39,471	39,471	0.0%	
Crater District Area Agency on Aging	<u>6,567</u>	<u>6,567</u>	<u>4,034</u>	<u>4,034</u>	<u>6,570</u>	<u>4,034</u>	<u>4,034</u>	0.0%	
<i>Total</i>	107,737	107,737	105,204	105,204	113,444	105,204	105,204	0.0%	
Rescue Squad									
Line of Duty Act	6,240	6,240	6,802	6,006	6,186	6,186	6,186	-9.1%	
Four-For-Life	4,377	4,377	4,602	4,602	0	0	0	-100.0%	
Rescue Squad Worker's Compensation	10,138	10,138	10,287	8,323	11,126	11,126	11,126	8.2%	
PPT Reimbursement	<u>6,225</u>	<u>6,224</u>	<u>6,200</u>	<u>4,272</u>	<u>6,200</u>	<u>6,200</u>	<u>6,200</u>	0.0%	
<i>Total</i>	26,980	26,979	27,891	23,203	23,512	23,512	23,512	-15.7%	
Social Services									
Social Services	178,781	178,781	189,184	189,184	194,578	194,578	194,578	2.9%	
Children's Services Act	<u>149,034</u>	<u>149,034</u>	<u>125,841</u>	<u>125,841</u>	<u>156,943</u>	<u>156,943</u>	<u>156,943</u>	24.7%	
<i>Total</i>	327,815	327,815	315,025	315,025	351,521	351,521	351,521	11.6%	
Total Health and Social Services	462,532	462,531	448,120	443,432	488,477	480,237	480,237	7.2%	

Education									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Greenville County Public Schools									
Superintendent	500	500	500	500	500	500	500	0.0%	
Local Funding	3,420,258	3,352,139	3,582,996	3,582,996	3,432,562	3,343,013	3,330,695	-7.0%	
Sales Tax - Education	<u>1,056,532</u>	<u>1,056,532</u>	<u>1,153,399</u>	<u>1,153,399</u>	<u>1,151,236</u>	<u>1,151,236</u>	<u>1,206,277</u>	4.6%	
<i>Total</i>	4,477,290	4,409,171	4,736,895	4,736,895	4,584,298	4,494,749	4,537,472	-4.2%	
Southside Virginia Comm. College									
	1,179	1,179	1,179	1,179	1,610	1,179	1,179	0.0%	
Southside Virginia Education Center									
SVEC Operations	33,389	33,389	33,389	33,389	39,779	33,389	33,389	0.0%	
EAGLE Scholarship	<u>0</u>	<u>0</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	0.0%	
<i>Total</i>	33,389	33,389	43,389	43,389	49,779	43,389	43,389	0.0%	
Emporia-Greens. Literacy Council									
	2,736	2,736	2,736	2,736	2,736	2,736	2,736	0.0%	
The Improvement Assoc. - Headstart									
	15,794	15,794	15,794	15,794	35,000	15,794	15,794	0.0%	
Total Education									
	4,530,388	4,462,269	4,799,993	4,799,993	4,673,423	4,557,847	4,600,570	-4.2%	

Library	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Meherrin Regional Library									
Library Operations	94,535	94,535	94,949	94,949	98,814	94,949	94,949	0.0%	
Capital	0	0	0	0	0	0	0	#DIV/0!	
<i>Total</i>	94,535	94,535	94,949	94,949	98,814	94,949	94,949	0.0%	
Total Library	94,535	94,535	94,949	94,949	98,814	94,949	94,949	0.0%	

Development Services									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	<u>289,008</u>	<u>290,638</u>	<u>299,514</u>	<u>297,310</u>	<u>297,725</u>	<u>297,725</u>	<u>297,725</u>	-0.6%	
<i>Total</i>	289,008	290,638	299,514	297,310	297,725	297,725	297,725	-0.6%	
Fringe Benefits									
FICA	22,111	21,340	21,904	21,795	22,776	22,776	22,776	4.0%	
VRS Retirement	26,716	26,418	26,948	26,947	22,641	22,641	22,641	-16.0%	
Medical Insurance	22,858	21,804	21,839	21,838	23,441	23,441	23,441	7.3%	
Group Life Insurance	0	0	0	0	2,653	2,653	2,653	#DIV/0!	
Disability Insurance	936	1,030	1,906	2,075	2,100	2,100	2,100	10.2%	
Worker's Compensation	1,481	1,488	1,412	1,412	1,505	1,505	1,505	6.6%	
Assistant Manager's Health Insurance Allowance	5,817	5,817	5,817	5,817	5,817	5,817	5,817	0.0%	
Assistant Manager's Vehicle Allowance	5,760	5,760	5,760	5,760	5,760	5,760	5,760	0.0%	
Assistant Manager's Cell Phone Allowance	<u>480</u>	<u>480</u>	<u>480</u>	<u>480</u>	<u>480</u>	<u>480</u>	<u>480</u>	0.0%	
<i>Total</i>	86,159	84,137	86,066	86,124	87,173	87,173	87,173	1.3%	
Contractual Services									
Professional Services	31,100	18,519	5,000	8,975	8,000	8,000	8,000	60.0%	
Repairs and Maintenance	1,250	564	1,250	748	1,250	1,250	1,250	0.0%	
Maintenance Service Contracts	10,500	9,720	10,500	8,074	10,500	10,500	10,500	0.0%	
Printing and Binding	2,250	1,045	2,500	2,797	2,500	2,500	2,500	0.0%	
Advertising	4,000	4,465	4,500	5,915	4,500	4,500	4,500	0.0%	
Marketing & Events - Farmers' Market	1,500	1,443	2,000	656	2,000	2,000	2,000	0.0%	
Nuisance Abatement	<u>15,000</u>	<u>8,874</u>	<u>15,000</u>	<u>15,342</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>	0.0%	
<i>Total</i>	65,600	44,630	40,750	42,507	43,750	43,750	43,750	7.4%	
Communications									
Postal Services	1,600	1,462	1,000	1,300	1,200	1,200	1,200	20.0%	
Messenger Services	100	21	100	22	100	100	100	0.0%	
Telecommunications	<u>3,500</u>	<u>3,095</u>	<u>3,500</u>	<u>1,950</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	0.0%	
<i>Total</i>	5,200	4,578	4,600	3,272	4,800	4,800	4,800	4.3%	
Travel									
Mileage and Other Transportation Costs	250	0	0	124	200	200	200	#DIV/0!	
Subsistence and Lodging	2,000	686	2,000	959	2,000	2,000	2,000	0.0%	
Convention and Education	<u>11,500</u>	<u>10,406</u>	<u>14,000</u>	<u>11,967</u>	<u>14,000</u>	<u>14,000</u>	<u>14,000</u>	0.0%	Work Ready Communities Training
<i>Total</i>	13,750	11,092	16,000	13,050	16,200	16,200	16,200	1.3%	
Miscellaneous									
Regional Economic Development Organization	5,927	5,927	5,927	5,927	6,000	6,000	6,000	1.2%	
Emporia Industrial Development Authority	69,376	64,104	99,000	82,100	99,000	132,000	132,000	33.3%	Business Apprec. Events, E. Z., and B.I.G.
Emporia Redevelopment & Housing Authority	43,100	42,549	38,313	27,017	42,000	30,200	30,200	-21.2%	F.I.G.
Emporia/Greenville Mega Site Project/RIFA	5,650	5,650	5,650	5,650	5,650	5,650	5,650	0.0%	
Crater Small Business Development Center	2,500	2,500	2,500	2,500	4,000	2,500	2,500	0.0%	
Dues and Memberships	6,800	5,992	6,800	5,692	6,800	6,800	6,800	0.0%	Includes Crater dues based on census

Development Services - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Miscellaneous - Continued									
Housing Needs Assessment Grant	15,000	15,475	0	0	0	0	0	#DIV/0!	
Miscellaneous	0	0	0	0	300	300	300	#DIV/0!	
DRPT Grant Match	0	0	6,000	4,550	3,000	3,000	3,000	-50.0%	
<i>Total</i>	148,353	142,197	164,190	133,436	166,750	186,450	186,450	13.6%	
Supplies and Equipment									
Office Supplies	4,500	4,596	4,000	3,412	4,000	4,000	4,000	0.0%	
Vehicle and Power Equipment Supplies	6,250	3,646	6,250	2,886	6,250	4,700	4,700	-24.8%	
Uniforms and Wearing Apparel	750	0	750	41	250	250	250	-66.7%	
Books and Subscriptions	500	1,068	500	0	500	500	500	0.0%	
Other Operating Supplies	300	0	300	0	300	300	300	0.0%	
Furniture and Fixtures	1,350	831	0	0	1,000	0	0	#DIV/0!	
EDP Equipment	3,550	3,313	3,750	2,932	4,000	1,500	1,500	-60.0%	
<i>Total</i>	17,200	13,454	15,550	9,271	16,300	11,250	11,250	-27.7%	
Capital Expenditures									
Demolition and Removal	35,000	7,200	35,000	13,048	35,000	35,000	35,000	0.0%	Demolition of Blighted Properties
Demolition of Old Elementary School Auditorium	0	0	100,000	0	0	0	0	-100.0%	
CDBG-West Atlantic Street Project	575,562	555,818	25,103	25,252	0	0	0	-100.0%	
CDBG-East Atlantic Street Neighborhood Study	0	0	35,000	35,000	0	0	0	-100.0%	
South Main Street Grant and Match	1,099,030	7,606	1,401,728	1,252,141	0	0	0	-100.0%	
South Main Street Phase II - Design	0	0	0	0	75,000	75,000	75,000	#DIV/0!	PER and VDOT application for Phase II
CDBG-Belfield Business District Project Grant	609,074	78,061	708,836	376,631	0	0	0	-100.0%	
CDBG-Belfield Business District Grant Match	33,222	3,240	97,639	29,170	0	0	0	-100.0%	
Farmers' Market Trailhead Improvements	70,339	70,338	0	0	0	0	0	#DIV/0!	
Quiet Zone Crossing Study	0	0	0	0	50,000	50,000	0	#DIV/0!	
Motor Vehicles and Equipment	0	0	0	0	26,000	23,000	23,000	#DIV/0!	Replace Code Enforcement vehicle - Finance for 5 years
Property Acquisition and Site Study	0	0	229,667	229,667	0	0	0	-100.0%	
<i>Total</i>	2,422,227	722,263	2,632,973	1,960,909	186,000	183,000	133,000	-94.9%	
Total Development Services	3,047,497	1,312,989	3,259,643	2,545,879	818,698	830,348	780,348	-76.1%	

Airport	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Airport	60,000	60,000	60,000	60,000	60,000	60,000	60,000	0.0%	
Airport Capital	<u>4,775</u>	<u>4,160</u>	<u>4,850</u>	<u>4,850</u>	<u>2,350</u>	<u>2,350</u>	<u>2,350</u>	-51.5%	
Total Airport	64,775	64,160	64,850	64,850	62,350	62,350	62,350	-3.9%	

Parks and Recreation									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Emporia-Greens. Recreation Assoc.									
EGRA Operations	51,000	51,000	51,000	51,000	51,000	51,000	51,000	0.0%	
EGRA Capital	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	51,000	51,000	51,000	51,000	51,000	51,000	51,000	0.0%	
Family YMCA of Emporia-Greens.									
	20,750	20,750	20,750	20,750	30,000	20,750	20,750	0.0%	
Boys & Girls Club of Emporia-Greens.									
Boys and Girls Club Operations	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,750</u>	<u>30,000</u>	<u>30,000</u>	0.0%	
<i>Total</i>	30,000	30,000	30,000	30,000	30,750	30,000	30,000	0.0%	
Community Youth Center, Ltd.									
CYC Operations	5,000	5,000	9,000	9,000	13,591	9,000	9,000	0.0%	
CYC Capital	<u>10,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	#DIV/0!	
<i>Total</i>	15,000	5,000	9,000	9,000	13,591	9,000	9,000	0.0%	
Total Parks and Recreation	116,750	106,750	110,750	110,750	125,341	110,750	110,750	0.0%	

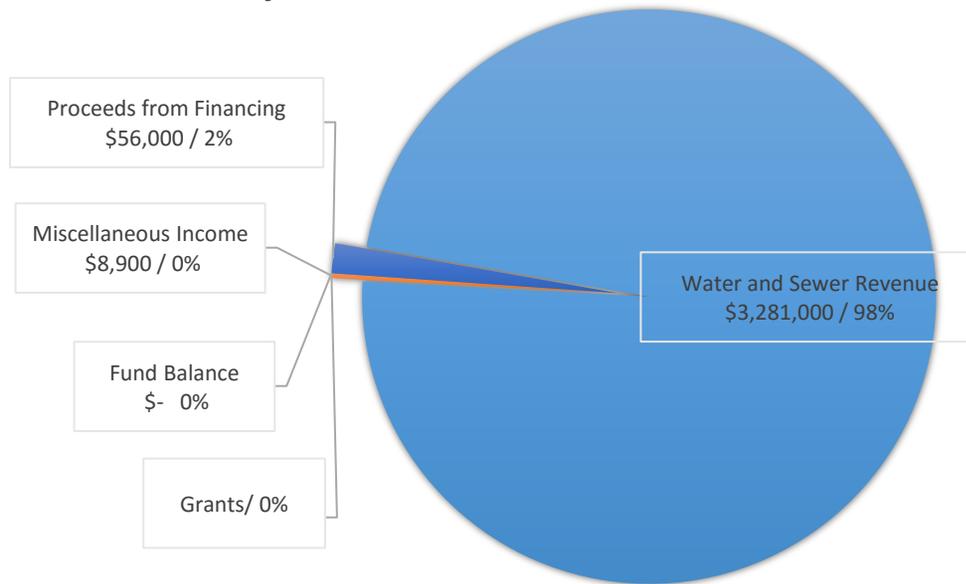
Arts and Culture									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Meherrin River Arts Council	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0.0%	
Peanut Festival	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	0.0%	
Total Arts and Culture	13,500	13,500	13,500	13,500	13,500	13,500	13,500	0.0%	

Extension Service	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Salaries and Wages	15,953	14,308	17,237	17,029	18,247	18,247	18,247	5.9%	
Temporary Help: Summer Intern	0	0	0	0	2,400	0	0	#DIV/0!	
Fringe Benefits	5,225	4,686	5,904	4,964	6,250	6,250	6,250	5.9%	
4-H Scholars Program	2,000	2,000	2,000	2,000	2,050	2,000	2,000	0.0%	
Shared Expenses with Co. of Greenville	<u>2,737</u>	<u>2,736</u>	<u>2,885</u>	<u>2,885</u>	<u>3,802</u>	<u>3,802</u>	<u>3,802</u>	31.8%	
Total Extension Service	25,915	23,730	28,026	26,878	32,749	30,299	30,299	8.1%	

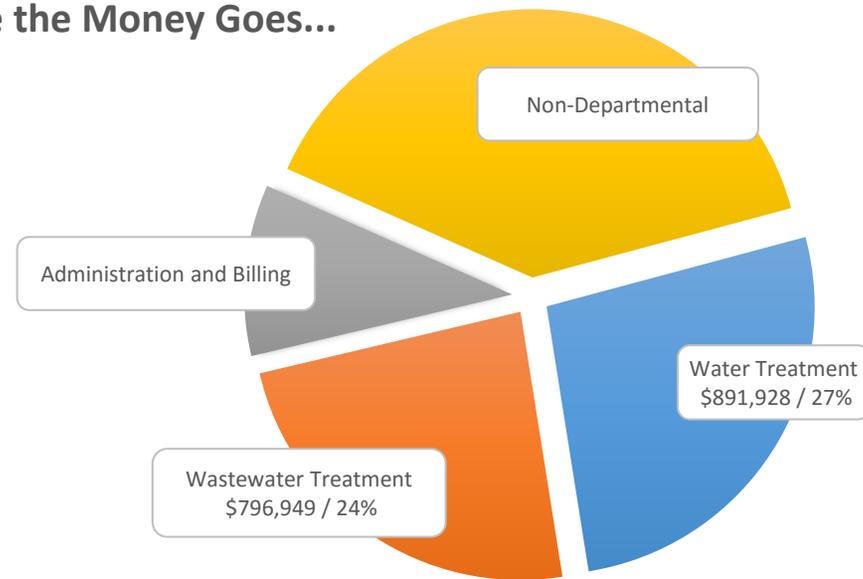
Civic and Community Organizations									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Village View	3,800	3,800	3,800	3,800	5,111	3,800	3,800	0.0%	
Emporia/Greenville Habitat for Humanity	2,375	2,375	2,375	2,375	3,000	2,375	2,375	0.0%	
Emporia-Greens. Chamber of Commerce	1,600	1,600	1,600	1,600	1,600	1,600	1,600	0.0%	Addl. \$12,000 in-kind (rent & custodial services)
Coalition for Delaying Parenthood in Youth	0	0	0	0	1,500	0	0	#DIV/0!	\$12,000 in-kind (rent & custodial services)
Virginia Legal Aid Society	0	0	0	0	3,674	0	0	#DIV/0!	
American Red Cross	1,140	1,140	1,140	1,140	2,500	1,140	1,140	0.0%	
Adult Activity Services	6,000	6,000	0	0	0	0	0	#DIV/0!	
Med-Flight	<u>600</u>	<u>600</u>	<u>600</u>	<u>600</u>	<u>200</u>	<u>200</u>	<u>200</u>	-66.7%	
Total Civic and Community Organizations	15,515	15,515	9,515	9,515	17,585	9,115	9,115	-4.2%	

Non-Departmental									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Data Processing									
Annual Licensing/Support	30,202	30,201	29,400	27,822	21,809	21,809	21,809	-25.8%	
EDP Equipment	0	0	0	0	9,336	9,336	9,336	#DIV/0!	Year 1 of 5 year lease for new server
<i>Total</i>	30,202	30,201	29,400	27,822	31,145	31,145	31,145	5.9%	
Insurance									
General Liability Insurance (75%)	153,890	151,935	147,681	147,680	140,680	140,680	140,680	-4.7%	
Retirees - Medical Insurance	28,224	24,444	18,844	18,664	14,304	14,304	14,304	-24.1%	
<i>Total</i>	182,114	176,379	166,525	166,344	154,984	154,984	154,984	-6.9%	
Debt Service									
Health Dept. Debt Service	16,273	16,272	15,115	14,682	14,663	14,663	14,663	-3.0%	FY 2028
Sheriff's Dept. Debt Service	17,863	17,863	16,590	16,116	16,096	16,096	16,096	-3.0%	FY 2028
Commonwealth Attorney's Building Debt Service	37,368	37,368	36,848	36,848	36,312	36,312	36,312	-1.5%	FY 2042
GO Refunding Bond Series 2006	102,852	102,850	103,876	103,876	91,152	91,152	85,634	-17.6%	Refunded 2003A GO Bond, FY 2036
GO Refunding Bond Series 2004A	170,739	170,164	169,613	169,612	0	0	0	-100.0%	Refunded 1995 GO Bond, FY 2016
GO Bond Series 2012B	126,136	126,117	125,762	125,713	125,811	125,811	125,811	0.0%	Bank building renovations, FY 2033
2009 Note Payable	13,551	13,551	13,551	13,551	13,551	13,551	13,551	0.0%	Purchase of property for Farmer's Mkt., FY 2020
Extension Office Debt Service	11,319	11,319	11,319	11,319	11,319	11,319	11,319	0.0%	FY 2025
2010 USDA RD Loan	4,716	4,716	1,965	1,894	0	0	0	-100.0%	Police cars, FY 2016
2011 Note Payable	70,152	70,152	70,152	70,152	70,152	70,152	70,152	0.0%	Sanitation trucks, FY 2019
2011 USDA RD Loan	55,284	55,284	55,284	55,284	55,284	55,284	55,284	0.0%	Fire truck, FY 2022
2012 Lease Purchase Agreement	20,664	20,664	5,166	5,166	0	0	0	-100.0%	Police cars, FY 2016
2013 Lease Purchase Agreement	20,491	20,491	20,491	20,491	5,123	5,123	5,123	-75.0%	Police cars, FY 2017
2013 Lease Purchase Agreement	26,462	26,462	26,462	26,462	26,462	26,462	26,462	0.0%	Public Works equipment, FY 2019
2013 Note Payable	43,986	43,985	43,986	43,985	43,986	43,986	43,986	0.0%	Farmers' Market Trailhead Improvements, FY 2019
2014 Note Payable	46,343	36,829	43,836	43,836	43,836	43,836	43,836	0.0%	Police cars & Public Works equipment, FY 2018
GO Refunding Bond Series 2014	4,028	4,028	4,026	4,026	4,028	4,028	4,028	0.0%	Refunded 2004B & 2008 Bonds, FY 2035
2016 Lease Purchase Agreement	0	0	24,614	7,964	23,892	23,892	23,892	-2.9%	Police cars, FY 2019
2016 Lease Purchase Agreement	0	0	21,569	2,932	17,592	17,592	17,592	-18.4%	Animal Control vehicle & PW equipment, FY 2023
2015 Note Payable	0	0	13,735	13,485	23,117	23,117	23,117	68.3%	Utility #3 chassis replacement, FY 2023
GO Bond Series 2015	0	0	115,599	29,205	122,068	122,068	122,068	5.6%	Animal Shelter, S. Main & E. Atlantic St. Improvements, FY 2035
2016 Lease Purchase Agreement	0	0	0	0	26,322	26,322	26,322	#DIV/0!	Police cars - Finance for 3 years @ 2.5%
2016 Lease Purchase Agreement	0	0	0	0	15,760	16,186	16,186	#DIV/0!	Vehicles - Finance for 5 years @ 2.5%
GO Bond Series 2016	0	0	0	0	247,760	247,760	247,760	#DIV/0!	Mun. Bldg. and Police Dept. Improv./Replacement 40 years @ 4%
<i>Total Debt Service</i>	788,227	778,115	939,559	816,599	992,204	1,034,286	1,029,194	9.5%	
Operating/Capital Reserve	87,268	0	125,000	0	100,000	100,000	106,800	-14.6%	Includes Rural Development required reserve
Transfer To (From) Other Funds	0	(126,136)	0	0	0	0	0	#DIV/0!	
Implementation of Compensation Study	0	0	0	0	0	168,176	168,176	#DIV/0!	Effective July 10, 2016 (Includes City Manager & City Clerk)
2% COLA	0	0	0	0	0	44,532	44,532	#DIV/0!	Effective January 8, 2017 (Includes City Manager & City Clerk)
Sick Leave Payout	56,191	56,191	0	0	0	0	0	#DIV/0!	
Total Non-Departmental	1,144,002	914,750	1,260,484	1,010,765	1,278,333	1,533,123	1,534,831	21.8%	
Grand Total General Fund	20,230,428	17,385,648	22,770,962	20,096,037	23,617,688	23,450,860	23,345,459	2.5%	

Where the Money Comes From...



Where the Money Goes...



Utility Fund Revenue & Expenditure Summary									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Revenues									
Water Sales	1,618,856	1,635,652	1,692,600	1,652,300	1,753,500	1,753,500	1,670,000	-1.3%	
Sewer Service	1,338,000	1,338,942	1,396,500	1,384,300	1,475,250	1,475,250	1,405,000	0.6%	
Water Taps	10,000	0	0	9,000	0	0	0	#DIV/0!	
Sewer Taps	10,000	0	0	12,000	0	0	0	#DIV/0!	
Cut-on/Cut-off Fees	45,000	38,951	40,000	39,900	42,000	42,000	42,000	5.0%	
Meter Charges	55,000	54,759	54,000	55,100	54,000	54,000	54,000	0.0%	
Sales, Labor, and Materials	500	40	0	193	0	0	0	#DIV/0!	
Penalties	75,000	106,016	105,385	112,200	110,000	110,000	110,000	4.4%	
Interest Earned	3,500	5,412	4,000	9,600	8,400	8,400	8,400	110.0%	
Miscellaneous	500	1,077	500	3,900	500	500	500	0.0%	
Proceeds from Financing	11,471,369	0	4,752,636	2,780,935	0	0	0	-100.0%	
Proceeds from Capital Leases	0	0	0	0	56,000	56,000	56,000	#DIV/0!	
Appropriated Fund Balance	394,705	0	1,491,564	0	0	0	0	-100.0%	
Grants	0	8,160	0	0	0	0	0	#DIV/0!	
Total Utility Fund Revenue	15,022,430	3,189,009	9,537,185	6,059,428	3,499,650	3,499,650	3,345,900	-64.9%	
Expenditures									
Administration and Billing	548,005	1,020,543	346,173	344,555	469,924	469,924	345,450	-0.2%	
Water Treatment Plant	10,144,029	669,042	5,367,030	1,723,848	617,898	587,123	587,123	-89.1%	
Water Distribution	320,579	297,860	311,171	303,904	403,290	304,790	304,805	-2.0%	
Wastewater Treatment Plant	2,379,253	570,231	2,038,487	1,752,895	731,949	649,749	649,749	-68.1%	
Sewage Collection	554,003	165,543	212,252	189,724	179,200	147,200	147,200	-30.6%	
Non-Departmental	1,076,561	480,472	1,262,072	1,111,074	1,288,703	1,340,864	1,311,573	3.9%	
Total Utility Fund Expenditures	15,022,430	3,203,691	9,537,185	5,426,000	3,690,964	3,499,650	3,345,900	-64.9%	

Public Utilities Administration and Billing									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	<u>237,648</u>	<u>265,767</u>	<u>243,841</u>	<u>243,840</u>	<u>244,347</u>	<u>244,347</u>	<u>244,347</u>	0.2%	
<i>Total</i>	237,648	265,767	243,841	243,840	244,347	244,347	244,347	0.2%	
Fringe Benefits									
FICA	18,181	18,361	18,521	18,658	18,693	18,693	18,693	0.9%	
VRS Retirement	30,259	71,801	30,519	30,517	25,641	25,641	25,641	-16.0%	
Medical Insurance	28,305	28,305	28,253	28,253	30,327	30,327	30,327	7.3%	
Group Life Insurance	0	0	0	0	3,005	3,005	3,005	#DIV/0!	
Disability Insurance	326	345	697	695	702	702	702	0.7%	
Unemployment Benefits	1,778	1,778	0	0	0	0	0	#DIV/0!	
Worker's Compensation	<u>2,981</u>	<u>3,083</u>	<u>3,237</u>	<u>3,135</u>	<u>3,430</u>	<u>3,430</u>	<u>3,430</u>	6.0%	
<i>Total</i>	81,830	123,673	81,227	81,258	81,798	81,798	81,798	0.7%	
Contractual Services									
Repairs and Maintenance	<u>200</u>	<u>0</u>	<u>200</u>	<u>134</u>	<u>200</u>	<u>200</u>	<u>200</u>	0.0%	
<i>Total</i>	200	0	200	134	200	200	200	0.0%	
Communications									
Postal Services	9,000	8,925	9,000	8,897	9,000	9,000	9,000	0.0%	
Telecommunications	<u>250</u>	<u>317</u>	<u>250</u>	<u>325</u>	<u>250</u>	<u>250</u>	<u>250</u>	0.0%	
<i>Total</i>	9,250	9,242	9,250	9,222	9,250	9,250	9,250	0.0%	
Travel									
Convention and Education	<u>100</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>	<u>100</u>	<u>100</u>	0.0%	
<i>Total</i>	100	0	100	0	100	100	100	0.0%	
Miscellaneous									
Dues and Memberships	55	0	55	0	55	55	55	0.0%	
Miscellaneous	0	331	0	0	0	0	0	#DIV/0!	
Depreciation	0	402,502	0	0	0	0	0	#DIV/0!	
Payment in Lieu of Taxes	124,106	124,106	0	0	0	0	0	#DIV/0!	
Transfer to General Fund - Indirect Cost	<u>90,815</u>	<u>90,815</u>	<u>0</u>	<u>0</u>	<u>124,474</u>	<u>124,474</u>	<u>0</u>	#DIV/0!	Loss of leachate revenue
<i>Total</i>	214,976	617,754	55	0	124,529	124,529	55	0.0%	
Supplies and Equipment									
Office Supplies	2,899	3,006	5,000	4,001	5,000	5,000	5,000	0.0%	
EDP Equipment	<u>1,102</u>	<u>1,101</u>	<u>6,500</u>	<u>6,100</u>	<u>4,700</u>	<u>4,700</u>	<u>4,700</u>	-27.7%	
<i>Total</i>	4,001	4,107	11,500	10,101	9,700	9,700	9,700	-15.7%	
Total Administration and Billing	548,005	1,020,543	346,173	344,555	469,924	469,924	345,450	-0.2%	

Water Treatment									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	Comments
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	216,106	208,740	214,375	214,123	218,552	218,552	218,552	1.9%	
Overtime	<u>24,000</u>	<u>21,664</u>	<u>18,000</u>	<u>18,635</u>	<u>13,000</u>	<u>13,000</u>	<u>13,000</u>	-27.8%	
<i>Total</i>	240,106	230,404	232,375	232,758	231,552	231,552	231,552	-0.4%	
Fringe Benefits									
FICA	18,504	16,341	17,732	17,237	17,714	17,714	17,714	-0.1%	
VRS Retirement	31,106	27,079	28,848	27,629	24,435	24,435	24,435	-15.3%	
ICMA Retirement	0	0	0	549	0	0	0	#DIV/0!	
Medical Insurance	35,438	31,638	34,395	30,970	34,748	34,748	34,748	1.0%	
Group Life Insurance	0	0	0	0	2,864	2,864	2,864	#DIV/0!	
Disability Insurance	387	302	789	949	1,064	1,064	1,064	34.9%	
Worker's Compensation	<u>5,759</u>	<u>5,842</u>	<u>6,185</u>	<u>5,498</u>	<u>6,261</u>	<u>6,261</u>	<u>6,261</u>	1.2%	
<i>Total</i>	91,194	81,202	87,949	82,832	87,086	87,086	87,086	-1.0%	
Contractual Services									
Professional Services	20,000	51,551	20,000	12,191	20,000	15,000	15,000	-25.0%	
Repairs and Maintenance	14,500	8,388	21,000	9,454	40,000	20,000	20,000	-4.8%	
Maintenance Service Contracts	0	217	0	415	3,000	3,000	3,000	#DIV/0!	Generator maintenance
Printing and Binding	750	0	750	0	750	500	500	-33.3%	
Advertising	2,000	668	1,000	859	1,000	750	750	-25.0%	
Laundry and Dry Cleaning	<u>2,800</u>	<u>2,496</u>	<u>2,800</u>	<u>2,919</u>	<u>2,800</u>	<u>2,800</u>	<u>2,800</u>	0.0%	
<i>Total</i>	40,050	63,320	45,550	25,838	67,550	42,050	42,050	-7.7%	
Utilities									
Electric Services	53,000	51,198	84,500	83,720	37,500	40,000	40,000	-52.7%	
Heating Services	<u>6,000</u>	<u>1,554</u>	<u>2,000</u>	<u>1,374</u>	<u>6,000</u>	<u>4,000</u>	<u>4,000</u>	100.0%	
<i>Total</i>	59,000	52,752	86,500	85,094	43,500	44,000	44,000	-49.1%	
Communications									
Postal Services	1,000	10	500	17	500	500	500	0.0%	
Messenger Services	500	118	250	124	250	250	250	0.0%	
Telecommunications	<u>3,800</u>	<u>4,144</u>	<u>4,000</u>	<u>4,410</u>	<u>4,000</u>	<u>4,100</u>	<u>4,100</u>	2.5%	
<i>Total</i>	5,300	4,272	4,750	4,551	4,750	4,850	4,850	2.1%	
Leases and Rentals									
Equipment Rental	100	79	500	83	500	500	500	0.0%	
Land Rent	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	0.0%	
<i>Total</i>	160	139	560	143	560	560	560	0.0%	
Travel									
Convention and Education	<u>3,500</u>	<u>2,534</u>	<u>3,500</u>	<u>3,840</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	0.0%	
<i>Total</i>	3,500	2,534	3,500	3,840	3,500	3,500	3,500	0.0%	

Water Treatment - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	Comments
	Budget			Projection	Request	Recommends	Approved		
Miscellaneous									
Dues and Memberships	500	795	600	200	600	600	600	0.0%	
Waterworks Operation Fee	8,000	7,770	8,000	7,830	8,000	8,000	8,000	0.0%	
DEQ Permit Fee	<u>3,200</u>	<u>3,712</u>	<u>3,200</u>	<u>3,143</u>	<u>3,200</u>	<u>3,200</u>	<u>3,200</u>	0.0%	
<i>Total</i>	11,700	12,277	11,800	11,173	11,800	11,800	11,800	0.0%	
Supplies and Equipment									
Office Supplies	400	227	400	268	400	400	400	0.0%	
Housekeeping and Janitorial Supplies	600	211	600	312	600	600	600	0.0%	
Repair and Maintenance Supplies	25,000	9,044	34,000	29,625	20,000	15,000	15,000	-55.9%	
Vehicle and Power Equipment Supplies	3,500	2,330	3,500	1,725	3,500	2,625	2,625	-25.0%	
Uniforms and Wearing Apparel	300	261	250	359	250	250	250	0.0%	
Books and Subscriptions	100	0	100	0	100	100	100	0.0%	
Chemicals	100,000	87,229	93,000	104,981	116,000	116,000	116,000	24.7%	
Tools	300	78	300	870	300	300	300	0.0%	
Machinery and Equipment	11,000	10,171	3,000	2,568	0	0	0	-100.0%	
Communications Equipment	250	123	250	43	250	250	250	0.0%	
EDP Equipment	<u>200</u>	<u>0</u>	<u>200</u>	<u>678</u>	<u>200</u>	<u>200</u>	<u>200</u>	0.0%	
<i>Total</i>	141,650	109,674	135,600	141,429	141,600	135,725	135,725	0.1%	
Capital Expenditures									
Machinery and Equipment	0	0	5,810	5,807	26,000	26,000	26,000	347.5%	Forklift - Finance for 7 years
Water Treatment Plant Improvements	<u>9,551,369</u>	<u>112,468</u>	<u>4,752,636</u>	<u>1,130,383</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	9,551,369	112,468	4,758,446	1,136,190	26,000	26,000	26,000	-99.5%	
Total Water Treatment	10,144,029	669,042	5,367,030	1,723,848	617,898	587,123	587,123	-89.1%	

Water Distribution									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	Comments
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	130,104	131,088	133,669	133,666	134,016	134,016	134,016	0.3%	
Overtime	<u>2,000</u>	<u>1,466</u>	<u>3,000</u>	<u>3,274</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	-33.3%	
<i>Total</i>	132,104	132,554	136,669	136,940	136,016	136,016	136,016	-0.5%	
Fringe Benefits									
FICA	10,107	9,478	9,805	9,780	10,405	10,405	10,405	6.1%	
VRS Retirement	17,681	17,483	17,863	17,832	14,983	14,983	14,983	-16.1%	
Medical Insurance	26,142	26,142	26,093	26,093	28,008	28,008	28,008	7.3%	
Group Life Insurance	0	0	0	0	1,756	1,756	1,756	#DIV/0!	
Disability Insurance	426	426	861	859	868	868	868	0.8%	
Worker's Compensation	<u>3,234</u>	<u>3,362</u>	<u>3,556</u>	<u>3,514</u>	<u>3,731</u>	<u>3,731</u>	<u>3,731</u>	4.9%	
<i>Total</i>	57,590	56,891	58,178	58,078	59,751	59,751	59,751	2.7%	
Contractual Services									
Professional Services	50,919	42,323	42,324	42,323	42,323	42,323	42,323	0.0%	Water tank maintenance contract
Repairs and Maintenance	7,000	7,211	2,000	88	3,000	3,000	3,015	50.8%	
Maintenance Service Contracts	4,200	2,213	4,200	2,731	4,200	4,000	4,000	-4.8%	
Laundry and Dry Cleaning	<u>1,800</u>	<u>2,326</u>	<u>2,300</u>	<u>2,447</u>	<u>2,300</u>	<u>2,400</u>	<u>2,400</u>	4.3%	
<i>Total</i>	63,919	54,073	50,824	47,589	51,823	51,723	51,738	1.8%	
Utilities									
Electric Services	<u>1,500</u>	<u>1,586</u>	<u>1,800</u>	<u>2,150</u>	<u>1,800</u>	<u>1,800</u>	<u>1,800</u>	0.0%	
<i>Total</i>	1,500	1,586	1,800	2,150	1,800	1,800	1,800	0.0%	
Communications									
Messenger Services	100	11	100	10	100	100	100	0.0%	
Telecommunications	<u>2,500</u>	<u>2,504</u>	<u>2,200</u>	<u>3,425</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>	36.4%	
<i>Total</i>	2,600	2,515	2,300	3,435	3,100	3,100	3,100	34.8%	
Miscellaneous									
Rental, CSX	<u>252</u>	<u>252</u>	<u>300</u>	<u>250</u>	<u>300</u>	<u>300</u>	<u>300</u>	0.0%	
<i>Total</i>	252	252	300	250	300	300	300	0.0%	
Travel									
Convention and Education	<u>166</u>	<u>166</u>	<u>400</u>	<u>564</u>	<u>400</u>	<u>400</u>	<u>400</u>	0.0%	
<i>Total</i>	166	166	400	564	400	400	400	0.0%	

Water Distribution - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Supplies and Equipment									
Office Supplies	93	113	200	309	200	200	200	0.0%	
Repair and Maintenance Supplies	33,000	28,063	41,500	38,220	31,000	30,000	30,000	-27.7%	
Vehicle and Power Equipment Supplies	16,000	10,314	9,000	8,000	8,000	7,500	7,500	-16.7%	
Uniforms and Wearing Apparel	1,000	579	1,000	297	2,000	1,000	1,000	0.0%	
Meter Replacement	6,207	4,606	7,000	6,711	15,000	7,000	7,000	0.0%	
Hydrant Replacement	0	0	0	0	2,000	2,000	2,000	#DIV/0!	
Machinery and Equipment	6,148	6,148	0	0	4,000	4,000	4,000	#DIV/0!	
EDP Equipment	0	0	2,000	1,361	0	0	0	-100.0%	
<i>Total</i>	62,448	49,823	60,700	54,898	62,200	51,700	51,700	-14.8%	
Capital Expenditures									
Meter Replacement	0	0	0	0	69,400	0	0	#DIV/0!	
Motor Vehicles and Equipment	0	0	0	0	18,500	0	0	#DIV/0!	
<i>Total</i>	0	0	0	0	87,900	0	0	#DIV/0!	
Total Water Distribution	320,579	297,860	311,171	303,904	403,290	304,790	304,805	-2.0%	

Wastewater Treatment									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Personal Services									
Salaries and Wages	238,579	237,475	248,808	246,332	250,661	250,661	250,661	0.7%	
Overtime	<u>5,000</u>	<u>5,315</u>	<u>5,000</u>	<u>5,530</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	0.0%	
<i>Total</i>	243,579	242,790	253,808	251,862	255,661	255,661	255,661	0.7%	
Fringe Benefits									
FICA	18,788	16,906	19,417	17,522	19,558	19,558	19,558	0.7%	
VRS Retirement	32,834	32,249	33,490	32,679	28,024	28,024	28,024	-16.3%	
ICMA Retirement	0	0	0	315	0	0	0	#DIV/0!	
Medical Insurance	40,746	40,745	40,674	40,673	43,659	43,659	43,659	7.3%	
Group Life Insurance	0	0	0	0	3,284	3,284	3,284	#DIV/0!	
Disability Insurance	397	661	1,079	1,065	1,087	1,087	1,087	0.7%	
Worker's Compensation	<u>5,029</u>	<u>3,622</u>	<u>5,017</u>	<u>3,947</u>	<u>4,376</u>	<u>4,376</u>	<u>4,376</u>	-12.8%	
<i>Total</i>	97,794	94,183	99,677	96,201	99,988	99,988	99,988	0.3%	
Contractual Services									
Professional Services	130,300	49,662	10,000	6,953	10,000	5,000	5,000	-50.0%	
Repairs and Maintenance	35,000	9,096	35,000	12,010	35,000	15,000	15,000	-57.1%	
Maintenance Service Contracts	3,200	1,858	3,200	2,102	3,200	3,200	3,200	0.0%	
Advertising	0	497	0	0	0	0	0	#DIV/0!	
Laundry and Dry Cleaning	2,400	2,599	2,600	2,924	2,600	2,800	2,800	7.7%	
Sludge disposal - Hauling	0	0	30,000	1,925	15,000	15,000	15,000	-50.0%	
Sludge disposal - Landfill Fee	<u>15,000</u>	<u>0</u>	<u>15,000</u>	<u>3,187</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	100.0%	
<i>Total</i>	185,900	63,712	95,800	29,101	95,800	71,000	71,000	-25.9%	
Utilities									
Electric Services	<u>90,000</u>	<u>83,609</u>	<u>92,000</u>	<u>94,000</u>	<u>92,000</u>	<u>85,000</u>	<u>85,000</u>	-7.6%	
<i>Total</i>	90,000	83,609	92,000	94,000	92,000	85,000	85,000	-7.6%	
Communications									
Postal Services	100	1	100	3	100	100	100	0.0%	
Messenger Services	450	134	250	315	300	250	250	0.0%	
Telecommunications	<u>1,700</u>	<u>1,863</u>	<u>1,850</u>	<u>1,925</u>	<u>1,850</u>	<u>2,100</u>	<u>2,100</u>	13.5%	
<i>Total</i>	2,250	1,998	2,200	2,243	2,250	2,450	2,450	11.4%	
Travel									
Convention and Education	<u>2,500</u>	<u>1,117</u>	<u>2,500</u>	<u>2,210</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	0.0%	
<i>Total</i>	2,500	1,117	2,500	2,210	2,500	2,500	2,500	0.0%	
Miscellaneous									
Dues and Memberships	855	760	950	1,400	1,000	1,000	1,000	5.3%	
DEQ Permit Fee	<u>9,500</u>	<u>7,775</u>	<u>8,500</u>	<u>7,875</u>	<u>8,500</u>	<u>8,500</u>	<u>8,500</u>	0.0%	
<i>Total</i>	10,355	8,535	9,450	9,275	9,500	9,500	9,500	0.5%	

Wastewater Treatment - Continued									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Supplies and Equipment									
Office Supplies	700	727	700	436	700	700	700	0.0%	
Agricultural Supplies	200	0	200	82	200	200	200	0.0%	
Medical and Lab Supplies	25	26	50	12	50	50	50	0.0%	
Housekeeping and Janitorial Supplies	1,000	1,101	1,000	1,233	1,000	1,000	1,000	0.0%	
Repair and Maintenance Supplies	45,000	42,453	45,000	46,115	45,000	45,000	45,000	0.0%	
Vehicle and Power Equipment Supplies	15,000	6,561	12,500	4,123	15,000	9,400	9,400	-24.8%	
Uniforms and Wearing Apparel	600	272	600	620	600	600	600	0.0%	
Chemicals	30,000	21,919	35,000	27,237	40,000	35,000	35,000	0.0%	
Tools	1,000	984	1,000	1,300	1,000	1,000	1,000	0.0%	
Machinery and Equipment	3,000	0	18,308	18,307	0	0	0	-100.0%	
Furniture and Fixtures	200	154	200	0	200	200	200	0.0%	
EDP Equipment	<u>150</u>	<u>90</u>	<u>3,000</u>	<u>2,230</u>	<u>500</u>	<u>500</u>	<u>500</u>	-83.3%	
<i>Total</i>	96,875	74,287	117,558	101,695	104,250	93,650	93,650	-20.3%	
Capital Expenditures									
Paving	0	0	0	0	40,000	0	0	#DIV/0!	
Machinery and Equipment	0	0	0	0	30,000	30,000	30,000	#DIV/0!	Replace tractor - Finance for 7 years
Solids Handling Facilities Modifications	<u>1,650,000</u>	<u>0</u>	<u>1,365,494</u>	<u>1,166,308</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	1,650,000	0	1,365,494	1,166,308	70,000	30,000	30,000	-97.8%	
Total Wastewater Treatment	2,379,253	570,231	2,038,487	1,752,895	731,949	649,749	649,749	-68.1%	

Sewage Collection									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Contractual Services									
Professional Services	28,470	82,267	0	0	0	0	0	#DIV/0!	
Repairs and Maintenance	27,386	10,516	35,190	17,123	40,000	25,000	25,000	-29.0%	
Maintenance Service Contracts	2,500	1,614	2,500	2,283	2,500	2,500	2,500	0.0%	
Advertising	0	207	0	0	0	0	0	#DIV/0!	
Laundry and Dry Cleaning	<u>1,800</u>	<u>2,326</u>	<u>2,300</u>	<u>2,447</u>	<u>2,300</u>	<u>2,500</u>	<u>2,500</u>	8.7%	
<i>Total</i>	60,156	96,930	39,990	21,853	44,800	30,000	30,000	-25.0%	
Utilities									
Electric Services	<u>25,000</u>	<u>23,091</u>	<u>25,000</u>	<u>24,265</u>	<u>18,000</u>	<u>25,000</u>	<u>25,000</u>	0.0%	
<i>Total</i>	25,000	23,091	25,000	24,265	18,000	25,000	25,000	0.0%	
Communications									
Messenger Services	50	14	50	0	50	50	50	0.0%	
Telecommunications	<u>5,600</u>	<u>6,083</u>	<u>5,600</u>	<u>6,452</u>	<u>5,600</u>	<u>6,000</u>	<u>6,000</u>	7.1%	
<i>Total</i>	5,650	6,097	5,650	6,452	5,650	6,050	6,050	7.1%	
Miscellaneous									
Rental, CSX	<u>252</u>	<u>252</u>	<u>300</u>	<u>250</u>	<u>300</u>	<u>300</u>	<u>300</u>	0.0%	
<i>Total</i>	252	252	300	250	300	300	300	0.0%	
Travel									
Convention and Education	<u>181</u>	<u>181</u>	<u>350</u>	<u>184</u>	<u>350</u>	<u>350</u>	<u>350</u>	0.0%	
<i>Total</i>	181	181	350	184	350	350	350	0.0%	
Supplies and Equipment									
Office Supplies	200	173	200	309	300	200	200	0.0%	
Repair and Maintenance Supplies	29,000	28,327	23,000	22,066	28,000	25,000	25,000	8.7%	
Vehicle and Power Equipment Supplies	11,000	8,641	7,000	4,743	8,000	7,500	7,500	7.1%	
Uniforms and Wearing Apparel	1,000	287	1,000	479	1,500	1,000	1,000	0.0%	
EDP Equipment	<u>0</u>	<u>0</u>	<u>2,000</u>	<u>1,361</u>	<u>2,000</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	41,200	37,428	33,200	28,958	39,800	33,700	33,700	1.5%	
Capital Expenditures									
Machinery & Equipment	1,564	1,564	0	0	51,800	51,800	51,800	#DIV/0!	Replace pump
Motor Vehicles and Equipment	0	0	0	0	18,500	0	0	#DIV/0!	
Sewer Main Replacement	<u>420,000</u>	<u>0</u>	<u>107,762</u>	<u>107,762</u>	<u>0</u>	<u>0</u>	<u>0</u>	-100.0%	
<i>Total</i>	421,564	1,564	107,762	107,762	70,300	51,800	51,800	-51.9%	
Total Sewage Collection	554,003	165,543	212,252	189,724	179,200	147,200	147,200	-30.6%	

Non-Departmental									
	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	% Change	Comments
	Final	Actual	Budget	Year-End	Department	Manager	Council	Over 2015-16	
	Budget			Projection	Request	Recommends	Approved		
Insurance									
General Liability Insurance (25%)	56,497	56,497	53,863	53,863	51,391	51,391	51,391	-4.6%	
<i>Total</i>	56,497	56,497	53,863	53,863	51,391	51,391	51,391	-4.6%	
Debt Service									
GO Refunding Bond Series 2006	227,603	98,798	229,870	229,868	223,293	223,293	189,502	-17.6%	Refunded 2003A Bonds, FY 2036
GO Refunding Bond Series 2004A	16,080	745	16,022	16,020	0	0	0	-100.0%	Refunded 1995 Bonds, FY 2016
USDA Rural Development Bond Series 2012A	69,228	22,706	69,228	69,228	69,228	69,228	69,228	0.0%	Water Treatment Plant Upgrade, FY 2053
USDA Rural Development Bond Series 2013A	118,750	1,759	309,173	308,181	360,720	360,720	360,720	16.7%	Water Treatment Plant Upgrade, FY 2054
GO Refunding Bond Series 2014	334,549	258,801	318,820	318,818	318,959	318,959	318,959	0.0%	Refunded 2004B & 2008 Bonds, FY 2035
GO Bond Series 2014B	87,560	22,998	115,096	115,096	115,112	115,112	115,112	0.0%	WWTP Upgrade & Sewer Main Repl., FY 2035
2016 Lease Purchase Agreement	0	0	0	0	0	8,730	8,730	#DIV/0!	Forklift & Tractor - 7 years @ 2.5%
<i>Total</i>	853,770	405,807	1,058,209	1,057,211	1,087,312	1,096,042	1,062,251	0.4%	
Operating/Capital Reserve	148,125	0	150,000	0	150,000	150,000	154,500	3.0%	Includes Rural Dev. required reserve
Implementation of Compensation Study	0	0	0	0	0	33,109	33,109	#DIV/0!	Effective July 10, 2016
2% COLA	0	0	0	0	0	10,322	10,322	#DIV/0!	Effective January 8, 2017
Sick Leave Payout	18,169	18,168	0	0	0	0	0	#DIV/0!	
Total Non-Departmental	1,076,561	480,472	1,262,072	1,111,074	1,288,703	1,340,864	1,311,573	3.9%	
Grand Total Utility Fund	15,022,430	3,203,691	9,537,185	5,426,000	3,690,964	3,499,650	3,345,900	-64.9%	

**CITY OF EMPORIA
CAPITAL IMPROVEMENT PLAN
FY 2017 Through FY 2021**

	Total Cost	2016-17	Funding Source	2017-18	2018-19	2019-20	2020-21
POLICE DEPARTMENT							
Police cruiser replacement		38,000	Finance - 3 years	38,000	38,000	38,000	38,000
Police cruiser replacement		38,000	Finance - 3 years	38,000	38,000	38,000	38,000
CAD/RMS/and Mobile Data Records				175,000			
Animal Control truck					40,000		
SUB-TOTAL		76,000		251,000	116,000	76,000	76,000
EMERGENCY SERVICES							
SUV replacement - Emergency Services Coordinator		27,000	Finance - 5 years				
SUB-TOTAL		27,000		0	0	0	0
FACILITIES							
Animal Shelter - Building Replacement & Plans	440,000	220,000	Finance - 20 years				
City Hall Improvements/Replacement	3,050,000	148,656	Finance - 40 years	148,656	148,656	148,656	148,656
Police Station Improvements/Replacement	2,050,000	99,104	Finance - 40 years	99,104	99,104	99,104	99,104
City Shop Improvements							TBD
SUB-TOTAL		467,760		247,760	247,760	247,760	247,760
SHERIFF'S DEPARTMENT							
Sheriff's Office cruiser replacement		26,000	Finance - 5 years			26,000	
SUB-TOTAL		26,000		0	0	26,000	0
PUBLIC WORKS - STREET DIVISION							
Street Paving		200,000	Cash - Current Revenues	200,000	200,000	200,000	200,000
Pavement Markings		30,000	Cash - Current Revenues				
Halifax Street Bridge replacement		147,347	Cash - Fund Balance				
Stormwater Improvements - Olive Street		30,000	Cash - Current Revenues				
Stormwater Improvements - Industrial Park				350,000			
Stormwater Improvements - Emporia Shopping Center					50,000		
Dump Truck and Plow					125,000		
Pickup truck replacement							26,000
SUB-TOTAL		407,347		550,000	375,000	200,000	226,000

**CITY OF EMPORIA
CAPITAL IMPROVEMENT PLAN
FY 2017 Through FY 2021**

	Total Cost	2016-17	Funding Source	2017-18	2018-19	2019-20	2020-21
PUBLIC WORKS - SANITATION DIVISION							
Dumpsters		25,000	Cash - Current Revenues	25,000	25,000	25,000	25,000
Commercial Front Load Truck				300,000			
Residential Automated Truck						300,000	
SUB-TOTAL		25,000		325,000	25,000	325,000	25,000
PUBLIC WORKS - FLEET MAINTENANCE							
Pickup truck replacement				24,000			
SUB-TOTAL		0		24,000	0	0	0
DEVELOPMENT SERVICES							
Demolition & Removal		35,000	Cash - Current Revenues	35,000	35,000	35,000	35,000
South Main Street Phase II - Design		75,000	Cash - Fund Balance				
Code Enforcement Officer Vehicle replacement		23,000	Finance - 5 years				
East Atlantic Street Neighborhood Improvement Project				1,500,000			
Trail Head Improvements - Phase II*				175,000			
Building Official Vehicle replacement					25,000		
*WILL PURSUE GRANT OPPORTUNITIES							
SUB-TOTAL		133,000		1,710,000	60,000	35,000	35,000
GENERAL FUND TOTAL		\$1,162,107		\$3,107,760	\$823,760	\$909,760	\$609,760

**CITY OF EMPORIA
CAPITAL IMPROVEMENT PLAN
FY 2017 Through FY 2021**

	Total Cost	2016-17	Funding Source	2017-18	2018-19	2019-20	2020-21
WATER TREATMENT							
Forklift		26,000	Finance - 7 years				
Replace pickup truck						25,000	
SUB-TOTAL		26,000		0	0	25,000	0
WATER DISTRIBUTION							
Replace all water meters & installation				700,000			
Utility Truck #4 replacement - 50%					18,000		
Backhoe replacement - 50%					58,000		
Replace Water Line - Tall Oaks, Grove, Tillar, & Briggs							600,000
Replace Water Line - Battery, State, Meherrin & Goodwyn							800,000
Replace Water Main on the dam							650,000
Replace Water Mains from Water Plant to Carroll & West End Blvd.							1,600,000
SUB-TOTAL		0		700,000	76,000	0	3,650,000
WASTEWATER TREATMENT PLANT							
Replace tractor & mower		30,000	Finance - 7 years				
UV System upgrade				120,000			
Paving				40,000			
Replace SUV						25,000	
SUB-TOTAL		30,000		160,000	0	25,000	0
SEWAGE COLLECTION							
Replace pump at Metcalf Pumping Station		51,800	Cash - Current Revenues				
Utility Truck #4 replacement - 50%					18,000		
Backhoe replacement - 50%					58,000		
Slip line sewer main					62,000		
Replace Harding Street Sewer Main						194,600	
Replace Halifax Street Sewer Main						459,400	
Rehab manholes						190,000	
SUB-TOTAL		51,800		0	138,000	844,000	0
UTILITY FUND TOTAL		\$107,800		\$860,000	\$214,000	\$894,000	\$3,650,000
TOTAL CITY REQUEST		\$1,269,907		\$3,967,760	\$1,037,760	\$1,803,760	\$4,259,760